

Hampshire Fire and Rescue Authority

Statement of Accounts

2018-19

Narrative Statement

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Introduction

The Statement of Accounts has been prepared in accordance with the requirements of the Chartered Institute of Public Finance and Accountancy (CIPFA). It therefore aims to provide information so that members of the public, including electors and residents of Hampshire, Fire and Rescue Authority Members, partners, stakeholders and other interested parties can:

- Understand the overall financial position of the Authority and the outturn position for 2018/19:
- Have confidence that the public money with which the Authority has been entrusted has been used and accounted for in an appropriate manner; and
- Be assured that the financial position of the Authority is sound and secure.

The style and format of the accounts, complies with CIPFA standards and is similar to that of previous years. The information contained within these accounts is presented as simply and clearly as possible. However, the accounts of an organisation such as Hampshire Fire and Rescue Authority are, by their nature, both technical and complex.

This Narrative Statement has been structured to help enable readers to understand the Authority, its operating environment, and to assist in the understanding and interpretation of the Statement of Accounts. The statement provides information about Hampshire, including the key issues affecting the Authority and its accounts. It also provides a summary of the financial position at 31 March 2019 and is structured as below:

- Statement from the Chairman of Hampshire Fire and Rescue Authority
- Introduction from the Chief Financial Officer
- An Introduction to Hampshire
- The Fire and Rescue Authority's Performance
- Financial Performance of the Authority 2018/19
- Corporate Risks
- Summary Position
- Where you can get further information

This is followed by an explanation of the Financial Statements, including information on any changes during 2018/19.

Statement from the Chairman of Hampshire Fire and Rescue Authority

"As Chairman of the Fire and Rescue Authority, I am delighted to be able to present to you the Statement of Accounts for 2018/19. We have made strong progress in implementing the Service Delivery Re-Design during the year and we have once again come within budget and our reserves continue to show a healthy position."

"The majority of our current savings plans have now been implemented, but we face a further £4m challenge by 2021/22, which we will begin to address as part of the refresh of our Integrated Risk Management Plan."



"During 2018/19 there has been significant activity in developing a case for a new Combined Fire Authority (CFA) that would include Hampshire, Southampton, Portsmouth and the Isle of Wight. Both HFRA and the Isle of Wight Council agreed to the new CFA and a business case has now been submitted to the Home Secretary for approval."

"Hampshire and the Isle of Wight are in a strong position to be able to provide the capacity and resources to support the implementation of the new CFA should it be approved to come into effect in April 2020."

"The financial information contained in this narrative statement and the accounts themselves once again serve to highlight the strength and success of Hampshire Fire and Rescue Authority."

Councillor Chris Carter – Chairman of Hampshire Fire and Rescue Authority

Introduction from the Chief Financial Officer

The Statement of Accounts for 2018/19 reflects once again that the changes that have been implemented to deal with reducing Government grants and inflationary pressures on the budget have been effective and sustainable and has led to a £3.1m underspend at the end of the year, primarily due to the quicker implementation of the Service Delivery Re-design project, savings in staff costs during the year and lower than expected pay awards.

This Narrative Statement is designed to help readers better understand the Authority, its operating environment, and to assist in the understanding and interpretation of the Statement of Accounts themselves.

It contains background information about the Fire and Rescue Authority and outlines some of the key financial issues in areas such as revenue and capital spending, reserves and treasury management. It also provides information about the Fire Authority's performance during the year.

The accounts themselves are very complex and technical in nature, but I hope you will take the time to look through them and in particular, read the Narrative Statement which provides an excellent summary of what has happened during the financial year and outlines the financial standing of the Fire and Rescue Authority as at 31 March 2019.

If you would like more information on the accounts or have any questions on the content then contact information is contained within this Narrative Statement.

Rob Carr – Head of Finance

An Introduction to Hampshire

Hampshire is notable for housing the birthplaces of the Royal Navy, British Army and the Royal Air Force. It is bordered by Dorset to the west, Wiltshire to the north-west, Berkshire to the north, Surrey to the north-east, and West Sussex to the east. The southern boundary is the coastline of the English Channel and the Solent, facing the Isle of Wight. Hampshire is in the top ten of the largest counties by land area (covering approximately 1,400 square miles).

Hampshire Fire and Rescue Authority is a combined Fire Authority covering the whole of the geographic area of Hampshire including the two unitary authorities of Portsmouth and Southampton. The Fire Authority itself is made up of Councillors from Hampshire County Council and Southampton and Portsmouth Unitary Councils.

The County also contains two national parks; the first covering the New Forest, and therefore governance of this area is carried out by a national park authority as well as the New Forest District Council, the second is the newer national park for the South Downs which covers the chalk downlands from Winchester eastwards which embraces a large number of local Authority areas across three counties, Hampshire, West and East Sussex.

Key Facts about Hampshire

There are a number of factors which affect the Authority's services and its finances. Detailed below are some of the key facts and figures having a major impact on the Authority's financial position in both the short and medium term. Further background information about HFRA can be found at:

http://www.hantsfire.gov.uk/about-us/

85% of Hampshire is Population 1,837,800 defined as rural and over a 728,980 households, of third of the County's area is (Office for National which 68% are ownerwithin National Parks or Statistics Mid Year occupied (2011 Census) Areas of Outstanding Estimates 2017) **Natural Beauty** Tourism is worth almost £3 billion annually to the The Hampshire economy is Hampshire has 80,000 Hampshire economy and worth approximately £48.0 businesses and Gross Value each year Hampshire is billion (ONS) making it the per head is 5% higher than visited by 4.6 million largest 'County area' the UK average staying visitors and a economy in the UK further 48 million day visitors The population aged 65 and Hampshire has 5,300 miles There are 51 Fire Stations over in Hampshire (8,600 kilometres) of road increased by 21% between across Hampshire of which and 193 miles (310 2001 and 2011, nearly 13 are whole time and 38 kilometres) of railway track, double the national are retained incorporating 49 stations increase (11%)

Hampshire Fire and Rescue Authority provides a wide range of services which make a difference to residents' lives on a daily basis, including responding to fire incidents,

attending road traffic collisions, Safe and Well Visits, working with vulnerable or high risk groups to improve community safety and providing a co-responding service in partnership with South Central Ambulance Service.

Our Service Plan sets out our ambition to Make Life Safer, which we aim to achieve by:

- Responding to Incidents We aim to continue to improve the way we respond to
 incidents and have effective strategies and appropriate resources and equipment in
 place to achieve this.
- Creating Safer Communities We aim to reduce all risks across Hampshire by creating pioneering partnerships that target the most vulnerable people and places. This approach helps us to reach the wide range of societal and demographic changes that affect daily life, ensuring people are safer at home, travelling and socialising.
- **Building Community Resilience** We will aim to enhance our communities' ability to prepare for, deal with and recover from incidents. We will work closely with partner agencies in targeted areas to assist communities and local businesses with pre-planning and education, enabling them to become more resilient to emergencies.

Our service plan for 2015-20

Our Service Plan sets out our Pathway to 2020 and how we aim to make Hampshire Fire and Rescue Authority, smarter, more efficient and relevant over the medium term, whilst at the same time responding to the Government grant reductions that have been applied across the public sector.

The Plan can be found at the link below and sets out how we intend to make the Service **Stronger** and make life **Safer** for the residents of Hampshire.

http://www.hantsfire.gov.uk/about-us/plan/

We feel that we will be a stronger organisation that makes life safer if...

Our communities...

- Feel safe and secure living and working in Hampshire
- See a professional and highly effective public service
- Trust the service to be there when they need it
- Feel public money is used effectively to make their lives safer

We aim to make ourselves Stronger by concentrating on 6 key areas:

- **Knowledge** Using knowledge to plan and deliver better services for the public.
- Technology Improving the technology we deploy to increase quality, agility and reduce cost across our business, establishing it as a driver for innovation and improvement.
- **People and Leadership** Ensuring our people understand expectations on goals, standards and behaviour, and feel motivated and equipped to perform highly.
- **Assets and Money** Improving the return on our physical assets and use mediumterm financial planning to ensure we effectively prioritise our resources.
- **Communications and Engagement** Developing targeted communications and engagement opportunities with our key stakeholders to improve our services.
- Working with Partners Placing partnerships at the heart of all our work to deliver services across the county and over its borders

Looking towards 2021/22

The Authority was able to set a balanced budget for 2019/20 following the achievement of its savings programmes and increases in council tax. 2019/20 is the last year of the current Spending Review period and no figures on Government grant or council tax referendum levels are available beyond this.

The latest Medium Term Financial Plan forecasts that there will be a funding gap of £4m by 2021/22 based on the following assumptions:

- Further reductions in Government grant of 10% in 2020/21 and 5% in 2021/22
- Council tax increases of 1.99% each year
- Allowance for pay increases of 2.5% each year

Following a change in the way in which public sector pension schemes are valued, the Government announced increases in employer contribution rates from the 2019/20 financial year. This has the impact of increasing the Authority's costs by £3.7m each year.

One off grant in 2019/20 has been provided by the Government to cover the majority of this cost, but decisions on future funding arrangements will not be made until the next Spending Review has been completed by the Government. If no funding was provided in the future, this would have the impact of doubling the level of savings that will be required to balance the budget by 2021/22.

The forward budget also allows for significant contributions to capital investment and annual contributions to meet the cost of other equipment and protective clothing when this needs to be replaced. These annual contributions equate to around £5m per year and provide a significant buffer in the event that there are timing differences between the achievement of savings and when they are needed.

The Authority has already carried out a review of its longer term vehicle replacement programme in light of the changes to Service Delivery and is now turning its attention to its estate of fire stations and the changes that are required to ensure they remain fit for purpose and can continue to support greater collaboration with our blue light partners. Proposals for large scale capital investment in our fire stations will be brought forward during 2019.

In overall terms HFRA remains in a strong financial position with reserves standing at £30.4m at the end of 2018/19 and is well placed to tackle the future financial challenges that will inevitably arise as a result of diminishing resources and the uncertain picture past 2019/20.

Key Facts about Hampshire Fire and Rescue Authority

All of the factors in the section above help to shape the Fire and Rescue Authority's priorities and provide a challenging environment for the organisation to operate in. Providing adequate Fire Risk cover across the County must be balanced with the efficient and effective use of resources and the utilisation of the capacity that we have available to improve all aspects of public safety. Charged with directing the outcomes, priorities and policies of the Authority are the members of the Fire Authority who are nominated to serve on the Authority by Hampshire County Council and Southampton and Portsmouth City Councils.

Following a review of governance arrangements the number of Fire Authority members was reduced from 25 to 10. These new arrangements started in 2017/18 and have streamlined the decision making processes of the Authority at the same time as reducing the cost of the governance arrangements.

The Authority decides the budgets and policies for the vital services provided by the Hampshire Fire and Rescue Service. The composition of the smaller Authority implemented in 2017/18 is as follows:

Nominating Authority	Number of Members	Composition
Hampshire County Council	8	6 Conservative, 2 Liberal Democrat
Southampton City Council	1	1 Labour
Portsmouth City Council	1	1 Liberal Democrat
	10	· ·

Under Hampshire Fire and Rescue Authority's revised Constitution, the Authority currently has only two further Committees, which are required to undertake specific functions. Standards and Governance Committee undertakes an overview role in respect of internal and external audit issues as part of its remit and the Firefighters Pension Board, as the name suggests, has an overview role of how pension matters are dealt with both within the Authority itself and from a pension administration point of view. The Chairman is appointed by the Fire and Rescue Authority and appointments to the Committees are carried out at the Annual General Meeting each year.

Supporting the work of the Fire Authority Members are the Directors which comprise 6 Principal Officers and is led by the Chief Fire Officer. Directors work with, and for, the Authority to maximise the capacity and effectiveness of the organisation in order to protect and build strong, sustainable public services that improve the safety of people across Hampshire.

In addition, there is a partnership arrangement with the Isle of Wight Council whereby Hampshire provides senior leadership to the Fire Service albeit that it remains part of the Isle of Wight Council democratic and financial set up. Following the production of a business case and public consultation both HFRA and the Isle of Wight Council agreed to

the formation of a new Combined Fire Authority (CFA) covering Hampshire, Southampton, Portsmouth and the Isle of Wight.

This is a significant decision for both Fire and Rescue Services and following the agreement by both Authorities, a formal business case has now been submitted to the Home Secretary for their approval, which will hopefully see a new CFA come into effect in April 2020.

The senior leadership team that has been put in place during the year following changes to the organisational structure is set out below:

- Chief Fire Officer Neil Odin
- Director of Policy and Planning and Deputy Chief Fire Officer Steve Apter (replacing Andy Bowers on his retirement)
- Director of Operations Stewart Adamson
- Director of Performance and Assurance Shantha Dickinson
- Director of Strategic Change Geoff Howsego
- Director of People and Organisational Development Molly Rowland
- Director of Finance Rob Carr
- Chief of Staff Matt Robertson

The above named people are collectively known as the Executive Group and are the key officer based decision making group within the Service. The Director of Strategic Change is currently leading on the project to implement a new CFA should the business case be approved by the Home Secretary.

At the end of 2018/19, the Fire and Rescue Authority employed a Full Time Equivalent (FTE) total of 1,478 staff, which takes account of those staff that work part-time. There has been a general trend of reducing employee numbers over the last 4 years as a result of the savings and transformation programmes that have been in place.

In line with the second phase of savings further reductions have been made during the year in whole time firefighters and support staff but this has been managed through natural wastage to avoid redundancies. The breakdown between staff groups is shown in the following table:

March 2018	Full-time equivalent employees	March 2019
679	Whole time Fire Fighters	650
517	Retained Duty System Fire Fighters	569
33	Control Room	33
240	Support Staff (non-uniformed staff)	226
1,469		1,478

The Fire and Rescue Authority's Non-Financial Performance

In Hampshire, we are proud of our strong record of delivering excellent services that provide value for money. Over the last few years we have risen to the challenge of national spending cuts with an ambitious programme of savings and modernisation, while protecting frontline services and ensuring that we continue to keep people safe across the County.

During 2017/18 a review of the key performance measures were undertaken and a new set of 'core' measures were introduced. A summary of these indicators at the end of 2018/19 is shown in the following table, together with the comparable figures for 2017/18:

	2017/18	2018/19
Fire related fatalities	9	6
Fire related casualties	73	67
Primary fires	2,017	2,064
Critical response time	64.90%	64.70%
Shifts loss to sickness per shift possible	3.60%	3.96%
Retained Availability	74%	72%

Fire related fatalities and casualties have reduced slightly but are obviously heavily influenced by the types of incidents in the year. Critical response times have remained fairly constant but are below the target set for the Service. This is partly due to a shift in the balance of incidents away from urban to more rural areas which obviously has a significant impact on average response times. A review of response times and importantly outcome measures in respect of incidents is currently being undertaken as part of the current update of the Integrated Risk Management Plan (IRMP).

The increase in primary fires goes against the general trend for this area and is mainly the result of increased wild fires following the prolonged period of hot weather over the summer of 2018.

Further information on the performance of the Fire Authority can be found at the following link:

Our Performance

The Fire and Rescue Authority's Financial Performance Revenue Position

The Authority continued its policy of implementing savings ahead of need and this coupled with favourable changes in the budget and year on year increases in council tax meant that once again Hampshire was able to set a balanced budget in 2018/19 which included making significant revenue contributions to help fund the capital programme.

Most of the Fire and Rescue Authority's income comes from Government grants, Council tax and business rates. Small amounts of fees and charges contribute to the cost of some services and interest is earned on day-to-day cash balances. Government capital grants and external contributions applied to finance capital expenditure have been excluded from the following table. The proportion of the Authority's income obtained from these sources is as follows:

	2017/18	2018/19
	%	%
Council tax	56	56
Business rates	20	20
General Government grants	15	14
Fees, charges and interest	4	9
Specific Government grants	5	1_
	100	100

Revenue expenses relate to spending on the day to day operations of the Fire and Rescue Authority. Due to the nature of the services that the Fire and Rescue Authority provides, much of the cost of services relate to staffing. Other running expenses relate mainly to the cost of vehicles and property and the cost of borrowing money for financing capital expenditure. The breakdown of these costs is shown in the following table:

	2017/18	2018/19
	%	%
Employee benefit expenses	75	74
Other service expenses	25	26
	100	100

The Fire and Rescue Authority has continued to demonstrate strong financial stewardship over this extremely challenging period. At the end of 2018/19, overall net operating expenditure was over £3.1m lower than budgeted mainly as a result of savings in Fire Fighter's staff costs, lower pay awards than budgeted and the delivery of elements of the next phase of savings

The net underspend will be transferred to balances to provide investment funding for future service improvement and transformation. The main components of the 2018/19 budget and actual income and expenditure are set out below:

	Budget £'000	Actual £'000	Variance - (over)/under spend £'000
Risk and Strategy	810	913	-103
Operations	45,577	44,636	941
Performance and Assurance	4,447	4,026	421
Enabling	11,448	11,485	-37
Finance	2,836	1,415	1,421
Net cost of Fire and Rescue Services	65,118	62,475	2,643
Other operating income and expenditure:			
Provision for debt repayment	414	465	-51
Interest paid on loans	393	393	0
Interest received	-209	-379	170
Expected Loss Allowance for Receivables	0	3	-3
	598	482	116
Funding	-65,855	-66,205	350
Net draw on reserves		-140	
Surplus transferred to transformation reserve		-3,108	

Capital

In 2018/19 the Fire and Rescue Authority spent £5.2 million on capital projects, which was slightly lower than forecast. This was mainly as a result of slippage in a number of schemes, together with a planned delay in the purchase of new vehicles due to changes in the type of vehicles to be used within the Service Delivery Re-design project. Key projects in the year were:

Scheme	£'000	
Equipment	233	
Estates Transformation	3,656	
Other Capital Works	50	
Vehicles	1,261_	
Total	5,200	

The total capital expenditure of £5.2million (excluding leased vehicles) was financed in the following way:

Source of funding:	£'000	
Capital payments reserve	3,200	
Capital receipts	1,500	
Other contributions	500	
Total	5,200	

The Authority may borrow on a day-to-day basis from internal resources, such as the revenue account and earmarked reserve balances to finance capital expenditure. Total external debt at 31 March 2019 was the same as the previous year at £8.35 million and investments decreased marginally by £1.2m to £24.3m. Investment levels can fluctuate during the year as a result of changing cashflows, but do tend to track the total value of reserves held by the Authority.

Further information will be provided in the outturn report presented to the Fire Authority in July:

Outturn Report

Treasury Management and Prudential Indicators

Treasury Management is concerned with managing the Authority's long term borrowing and lending activity and managing cash flows on a day to day basis to ensure that sufficient funding exists to pay staff and suppliers throughout the year.

The Fire and Rescue Authority's treasury management policy requires an annual report to the Authority on the exercise of the treasury management function and the Prudential Code for Capital Finance in Local Authorities requires that the Fire and Rescue Authority reports its actual performance against the Prudential Indicators that were set in its Treasury Management Strategy.

The Treasury Management Strategy is reviewed annually and provides the framework within which authority is delegated to the Chief Financial Officer to make decisions on the management of the Authority's debt and investment of surplus funds.

All treasury activity has complied with the Fire and Rescue Authority's Treasury Management Strategy and Investment Strategy for 2018/19, and all relevant statute, guidance and accounting standards. In addition the Fire and Rescue Authority has complied with all of the prudential indicators set in its Treasury Management Strategy.

Further information is provided in the Treasury Management Appendix to the outturn report for 2018/19 linked above.

Pension Fund Liability

The estimated future pension liability of the Authority has increased by £57.7m. This is partly due to changes in the financial assumptions used by the actuary to calculate the present value of liabilities, reflecting a higher rate of future inflation and increased longevity. The increase also reflects the estimated impact of the McCloud judgement that concluded the transitional provisions introduced to the reformed judges and firefighters pension schemes in 2015 gave rise to unlawful age discrimination. The Government's application to appeal the decision was denied by the Supreme Court on 27 June 2019. Consequently, the Government has stated its intention to engage fully with the Employment Tribunal to agree how the discrimination will be remedied for all the main public service pension schemes. The actual remedy may differ between schemes and it is uncertain to predict. However, the Government Actuary's Department (GAD) have calculated a worst-case scenario and the Authority's actuary has used the same assumptions to calculate the impact for the firefighters' and local government pension schemes in these accounts.

This is not a cause of concern for the Authority due to the Local Government Pension Scheme actuary adjusting contributions gradually in order to fully fund the scheme within 19 years and the Fire Fighters and new Fire Fighters pension schemes being fully funded by central government, albeit that future changes could increase employer costs in the longer term.

Reserves and Balances

The Fire and Rescue Authority maintains a number of useable reserves, as detailed in the Balance Sheet.

At the end of the 2018/19 financial year the Fire and Rescue Authority's earmarked reserves together with the general fund balance stand at just over £30.3 million - a small increase of £0.05m. This net movement includes the overall surplus for the year offset by planned draws from the transformation reserve and capital payments reserve to cover expenditure in the year.

The table below summarises the total level of reserves and balances that the Fire and Rescue Authority holds and compares this to the position reported at the end of 2017/18:

	Balance 31/03/2018	Balance 31/03/2019
	£'000	£'000
Transformation Reserve	3,754	3,601
Capital Payments Reserve	23,266	23,090
Earmarked Underspends Reserve	196	44
IT Services reserve	0	75
HQ maintenance reserve	0	373
Princes Trust		82
Revenue Grants Reserve	616	614
Capital Grants Reserve	0	0
Capital Receipts	0	0
General Balance	2,500	2,500
Total Reserves and Balances	30,332	30,379

The General Fund Balance is not earmarked for any specific purpose, but represents a minimum level of balances recommended by the Chief Finance Officer to provide a buffer against any significant unexpected expenditure during the year.

Corporate Risks

The Authority has an embedded process to manage risks and assist the achievement of its objectives, alongside national and local performance targets. The Corporate Risk Register plays an integral role to support production of the Service Plan and is subject to annual review by the Standards and Governance Committee. Directors and the Service Management Team oversee the management of risk in the Authority and continually assess risks as part of their day to day activities.

Risk management arrangements are detailed in the Annual Governance Statement. The Authority currently has a number of significant projects covering a wide range of services, most of which are targeted at saving money over the medium term, which still remains one of the biggest risks to the effective operation of the service. These projects can involve

working in partnership with others, many of which require considerable levels of one-off and recurrent funding from the Fire and Rescue Authority. Specific risks relating to partnerships and projects have been incorporated into the Annual Governance Statement where appropriate.

The impact of the current economic climate on the Fire and Rescue Authority is taken into account when the Fire and Rescue Authority sets its budget, although in general terms, there is not a significant link between the two items. Any significant movements and events in the year were reported to the Full Authority. Monitoring of spend against the budget takes place throughout the year and is reported to the Executive Group and to the Authority on a quarterly basis.

Summary Position

It is clear that the Fire and Rescue Authority's financial and non-financial performance in 2018/19 continues to be good. The revenue outturn with a £3.1m under spend is in line with expectations and allows a further contribution to reserves in line with the Medium Term Financial Plan. Capital spend has been broadly in line with expectations allowing for the fact that elements of the programme were planned to be delayed. The Authority has sufficient reserves and balances to provide financial resilience for 2019/20 and future years.

In 2018/19, the Authority has faced and dealt successfully with significant change, in particular the final phases of the implementation of the Service Delivery Re-design project which fundamentally changes the approach to responding to incidents across the County. This trend will continue and indeed accelerate as grant reductions deepen and the pace of change increases, but the Authority is well placed to adapt to the challenges and to take advantage of the opportunities offered. There are risks as highlighted above, but there are well established and robust risk management processes in place and, together with robust financial management and reporting, the Authority is in a very strong position as it moves towards the creation of a new Combined Fire Authority.

Changes to the Accounts

The 2018/19 Code of Practice on Local Authority Accounting introduced some changes as a result of two new International Financial Reporting Standards (IFRS). IFRS 9 relates to how financial instruments are accounted for. These are now valued, depending upon the type of instrument, at amortised cost or fair value. Changes in fair value are taken to the relevant part of the Comprehensive Income and Expenditure Statement, depending on the type of instrument. Regulations currently provide a statutory override, until 2022/23, so that any changes in fair value do not impact the general fund. IFRS 15 sets out how revenue should be recognised from contracts with customers. This has not had any material impact upon us, as our policy already was to record income in the correct period as the service is provided.

Explanation of the Statement of Accounts

The Financial Statements bring together all the financial activities of the Authority for the year and its financial position as at the 31 March 2019. They detail both revenue and capital elements for the General Fund and separately provide detail for the Pension Fund.

The public sector is governed by a rigorous structure of controls to provide stakeholders with the confidence that public money has been properly accounted for. As part of this process of accountability, the Authority is required to produce a set of accounts in order to inform stakeholders of the Fire Authority that we have properly accounted for all the public

money we have received and spent and that the financial standing of the Authority is on a secure basis.

The accounts for 2018/19 are set out on pages 16 to 82. They consist of:

- Statement of Responsibilities for the Statement of Accounts Outlines the key responsibilities in respect of the accounts, together with statements from the Chief Financial Officer and Chairman of the Audit Committee.
- **Movement in Reserves Statement** Analyses the change in net worth between the general fund, other useable reserves and unusable reserves.
- **Balance Sheet** This sets out assets and liabilities at 31 March 2019 compared with 31 March 2018.
- Cash Flow Statement This summarises the movement in cash and cash equivalents during the course of the year.
- Comprehensive Income and Expenditure Statement Shows the accounting cost in the year of providing services measured in accordance with international accounting standards rather than on the basis of the costs that are required to be financed from taxation.
- Notes to the Accounts Which explain some of the key items and disclosures in the accounts.

Relationship between Accounting Statements

The Movement in Reserves Statement shows the movement in the year on the different reserves held by the Fire Authority, analysed into 'usable' reserves (i.e. those that can be applied to fund expenditure or reduce local taxation) and other reserves.

The Cash Flow statement reconciles to the balance on the Comprehensive Income and Expenditure account for the year and the movement in Balance Sheet liquid assets and liabilities.

The Total Comprehensive Income and Expenditure represents the change for the year in total net worth as shown on the Balance Sheet.

Where you can get further information

You can get more information about the accounts from the Head of Finance, Hampshire Fire and Rescue Authority, Fire and Police Headquarters, Eastleigh, SO50 9SJ, Telephone: (01962) 847533, e-mail: budget@hants.gov.uk.

1 The Authority's responsibilities

The Authority is required to:

- make arrangements for the proper administration of its financial affairs and to ensure that one of its officers has the responsibility for the administration of those affairs. In this Authority, that officer is the Chief Financial Officer
- manage its affairs so as to secure economic, efficient and effective use of resources and safeguard its assets
- approve the Statement of Accounts.

2 The Chairman's Statement

2.1 I certify that the Statement of Accounts for 2018/19 were considered and approved at the Standards and Governance Committee Meeting on 23 July 2019.

Cllr. Liz Fairhurst
Chairman
Standards and Governance Committee

3 The Chief Financial Officer's responsibilities

3.1 The Chief Financial Officer is responsible for the preparation of the Authority's Statement of Accounts in accordance with proper practices as set out in the Chartered Institute of Public Finance and Accountancy Code of Practice on Local Authority Accounting in the United Kingdom ('the code of practice').

In preparing this statement of accounts, the Chief Financial Officer has sought to:

- select suitable accounting policies and apply them consistently
- make judgements and estimates that were reasonable and prudent
- comply with the Code of Practice on Local Authority Accounting in the United Kingdom.

The Chief Financial Officer has also:

- kept proper records which are up to date
- taken reasonable steps for the prevention and detection of fraud and other irregularities.

4 The Chief Financial Officer's statement

4.1 I certify that the Statement of Accounts gives a true and fair view of the position of the Hampshire Fire and Rescue Authority as at 31 March 2019 and its income and expenditure for the year ended 31 March 2019.

Rob Carr Chief Financial Officer / Section 151 Officer 23 July 2019 This statement shows the movement in the year on the different reserves held by the Authority, analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure or reduce taxation) and other reserves. The 'Total Comprehensive Income and Expenditure' line shows the true economic cost of providing the Authority's services, more details of which are shown in the Comprehensive Income and Expenditure Statement. These are different from the statutory amounts required to be charged to the General Fund Balance for Council tax setting purposes. The General Fund Balance includes earmarked revenue reserves held for specific purposes.

	General Fund Balance*	Capital receipts reserve	Capital grants unapplied reserve	Reserves 8	Total Unusable Reserves	Total Reserves	Note
Balance as at 31 March 2017	£'000 (31,067)	£'000	£'000 0	£'000 (31,067)	£'000 585,491	£'000 554,424	
Movements During 2017/18:				(3.73.2.7)		,	
Total Comprehensive Income and Expenditure	28,752	0	0	28,752	1,414	30,166	
Adjustments between accounting basis and funding basis under regulations	(28,017)	0	0	(28,017)	28,017	0	2
Net (Increase)/Decrease in year	735	0	0	735	29,431	30,166	
Balance as at 31 March 2018	(30,332)	0	0	(30,332)	614,922	584,590	
Movements During 2018/19:							
Total Comprehensive Income and Expenditure	57,030	0	0	57,030	(18,343)	38,687	
Adjustments between accounting basis and funding basis under regulations	(57,077)	0	0	(57,077)	57,077	0	2
Net (Increase)/Decrease in year	(47)	0	0	(47)	38,734	38,687	
Balance as at 31 March 2019	(30,379)	0	0	(30,379)	653,656	623,277	

^{*} includes earmarked reserves

Balance sheet

The balance sheet shows the value of assets and liabilities recognised by the Authority as at 31 March. The assets less liabilities are matched by reserves. Usable reserves can be used to provide services, subject to the need to maintain a prudent level of reserves and any statutory limitations on their use (for example the capital receipts reserve can only be used to fund capital expenditure). Unusable reserves include those that hold unrealised gains and losses (for example the revaluation reserve, where amounts would only become available to provide services if the assets are sold) and reserves that hold timing differences shown in the Movement in Reserves Statement line "Adjustments between accounting basis and funding basis under regulations".

31 March 2018		31 March 2019	Note
£'000		£'000	
130,607	Property, plant and equipment	150,280	15
730	Investment property	765	
6,749	Long term investments	6,823	17f
6	Long term debtors	6	17h
138,092	Long term assets	157,874	
1,200	Assets held for sale	0	
942	Inventories	975	
8,424	Short term debtors	9,599	17i
15,655	Short term investments	10,042	17e
3,104	Cash and cash equivalents	7,402	17j
29,325	Current assets	28,018	
(5,679)	Short term creditors	(5,086)	17d
(65)	Short term borrowing	(165)	17b
(5,744)	Current liabilities	(5,251)	
23,581	Net current assets	22,767	
(736,650)	Net liabilities relating to defined benefit pension	(794,350)	23/24
	schemes		
(4.262)	Long term creditors	(4.240)	20
(1,263) (8,350)	Provisions Long term borrowing	(1,318) (8,250)	20 17a
(746,263)	Long Term Liabilities	(803,918)	17a
(140,200)	Long Term Elabilities	(000,510)	
(584,590)	Net Liabilities	(623,277)	
	Financed by:		
	Usable reserves		
(2,500)	Revenue account	(2,500)	4
(27,216)		(27,265)	4
0	Usable capital receipts reserve	0	4
0	Capital grants unapplied reserve	0	4
(616)	Revenue grants unapplied reserve	(614)	4
(30,332)	Total usable reserves	(30,379)	
614,922	Unusable reserves	653,656	3
584,590	Total reserves	623,277	

Signed:

Rob Carr 23 July 2019 Chief Financial Officer

The Cash Flow Statement shows the changes in cash and cash equivalents of the Authority during the reporting period. The statement shows how the Authority generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the authority are funded by way of taxation and grant income or from the recipients of services provided by the authority. Investing activities represent the extent to which cash outflows have been made for resources which are intended to contribute to the Authority's future service delivery. Cash flows arising from financing activities are useful in predicting claims on future cash flows by providers of capital (i.e. borrowing) to the authority.

2017/18 £'000		2018/19 £'000	Note
	Net (surplus) or deficit on provision of services	57,030	CIES
(31,092)	Adjustments to net surplus or deficit on the provision of services for non cash movements	(60,624)	31.1
0	Adjustment for items included in the net surplus or deficit on the provision of services that are investing and financing activities	(500)	31.2
(2,340)	Net cash (inflow)/outflow from Operating Activities	(4,094)	
3,414	Investing Activities	(204)	31.3
32	Financing Activities	0	31.4
1,106	Net (increase)/decrease in cash and cash equivalents	(4,298)	
(4,210)	Cash and cash equivalents at the beginning of the reporting period	(3,104)	
(3,104)	Cash and cash equivalents at the end of the reporting period	(7,402)	

Comprehensive Income and Expenditure Report

This statement shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount funded from taxation. Authorities raise taxation to cover expenditure in accordance with regulations; this may be different from the accounting cost. The taxation position is shown in the Movement in Reserves Statement and Expenditure and Funding Analysis.

Net	2017/18 Gross	Cress		Net	2018/19 Gross	Gross	
Expenditure	expenditure	Gross Income		Expenditure	expenditure	Income	Note
£'000	£'000	£'000		£'000	£'000	£'000	
1,035	1,048	(13)	Policy & Planning	1,001	1,011	(10)	
51,319	55,975	(4,656)	Operations	56,206	59,369	(3,163)	
5,191	5,400	(209)	Performance & Assurance	4,799	4,865	(66)	
12,533	13,703	(1,170)	Staff Office	12,650	14,084	(1,434)	
4,782	4,978	(196)	Finance	846	931	(85)	
-	-	-	Past service pension costs	29,580	29,580	-	
74,860	81,104	(6,244)	Net cost of Fire and Rescue Services	105,082	109,840	(4,758)	10
55	55	0	Other income and expenditure:- Other operating income and expenditure	(236)	-	(236)	
18,103	18,417	(314)	Financing and investment income and expenditure	18,806	20,376	(1,570)	5
			Taxation and non-specific grant income				
			Non-ring fenced grants		-	(17,614)	
			Locally retained business rates		-	(6,942)	
			Council Tax Income		-	(41,566)	
		(129)	Capital grants and contributions Total taxation and non-specific		-	(500)	
(64,266)	0	(64,266)	grant income	(66,622)	-	(66,622)	
(46,108)	18,472	(64,580)	Total other income and expenditure	(48,052)	20,376	(68,428)	•
28,752	99,576	(70,824)	(Surplus)/deficit on the provision of services	57,030	130,216	(73,186)	
(5,896)			(Surplus) or deficit on revaluation of PPE assets	(19,750)			
(22)			(Surplus) or deficit on revaluation of financial instruments	-			
7,332			Remeasurement of the net defined pension benefit liability/(asset)	1,407			
1,414	-		Other Comprehensive (Income)/Expenditure	(18,343)			
30,166	<u>.</u>		Total Comprehensive (Income)/Expenditure	38,687			

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1 Expenditure and Funding Analysis

The Expenditure and Funding Analysis (EFA) shows how annual expenditure is used and funded from resources (government grants, Council tax precept and business rates) in comparison with those resources consumed or earned by authorities in accordance with generally accepted accounting practices as presented in the Comprehensive Income and Expenditure Statement. The EFA also shows how this expenditure is allocated for decision making purposes between the authority's services.

	2017/18				2018/19	
Net	Adjustments	Net		Net	Adjustments	Net
Expenditure	between	expenditure		Expenditure	between	expenditure
chargeable	accounting	in the CIES		chargeable	accounting	in the CIES
to the General Fund	and funding basis			to the General Fund	and funding basis	
Balance	(see note 2)			Balance	(see note 2)	
Dalatice	(See Hote 2)			Balance	(See Hote 2)	
£'000	£'000	£'000		£'000	£'000	£'000
956	79	1,035	Policy & Planning	913	88	1,001
41,951	9,368	51,319	Operations	44,636	11,570	56,206
4,395	796		Performance & Assurance	4,026	773	4,799
11,385	1,148	12,533	Staff Office	11,485	1,165	12,650
2,572	2,210	4,782	Finance	1,415	(569)	846
			Past service pension costs	0	29,580	29,580
			Net cost of Fire and Rescue			
61,259	13,601	74,860	Services	62,475	42,607	105,082
(60,524)	14,416	(46,108)	Other income and expenditure	(62,522)	14,470	(48,052)
735	28,017	28,752	(Surplus) or deficit on the provision of services	(47)	57,077	57,030
			Opening General Fund			
			(including earmarked			
(31,067)			reserves) balance at 1 April	(30,332)		
			Plus (surplus)/deficit on			
735			provision of services	(47)		
			Closing General Fund			
			(including earmarked			
(20.222)			reserves) balance at 31 March	(20.270)		
(30,332)	•		Watch	(30,379)	•	

2 Adjustments between funding and accounting basis

2018/19

Adjustments from General Fund to arrive at the Comprehensive Income and Expenditure Statement Accounts	Adjustments for Capital Purposes (Note a) £'000	Net change for the Pensions Adjustments (Note b) £'000	Other Adjustments (Note c) £'000	Total Adjustments £'000
Policy & Planning	0	88	0	88
Operations	4,269	7,301	0	11,570
Performance & Assurance	188	585	0	773
Staff Office	654	511	0	1,165
Finance	103	(672)	0	(569)
Past service pension costs	0	29,580	0	29,580
Net cost of services	5,214	37,393	0	42,607
Other income and expenditure from the funding analysis Difference between the General Fund surplus	(4,436)	18,900	6	14,470
or deficit and the Comprehensive Income and Expenditure surplus or deficit	778	56,293	6	57,077
Note a) Adjustments for capital purposes: Charges to services for depreciation and	5.044			5.044
impairment	5,214			5,214
Current value of assets disposed Statutory minimum revenue provision for capital financing	1,264 (465)			1,264 (465)
Revenue contributions to capital	(3,200)			(3,200)
Capital grants and contributions applied (note i) Movement in the market value of investment	(500)			(500)
properties	(35)			(35)
Total transferred to capital adjustment account (including note i) Transfer asset sale proceeds to capital receipts	2,278			2,278
reserve	(1,500)			(1,500)
Note a) Total	778			778

Continued on next page

Adjustments from General Fund to arrive at the Comprehensive Income and Expenditure Statement Accounts	Adjustments £'000	Net change £'000	Other £'000	Total £'000
Note b) Adjustments for pensions:				
Current service cost of funded local government				
pensions		14,500		14,500
Past service pension costs		29,580		29,580
Interest on net pension liability		18,900		18,900
Total transferred to Pension Reserve		62,980		62,980
Employer's contributions payable to the pension fund transferred from the Pension Reserve		(6,687)		(6,687)
Note b) Total		56,293		56,293
Note c) Other adjustments:				
Movement in fair value of financial instruments transferred to the Financial instrument adjustment account			(76)	(76)
Difference between accrued income from council tax and business rates and that required by statute to be paid over by Billing Authorities, transferred to the Collection Fund Adjustment Account			82	82
Note c) Total			6	6
Total adjustments				57,077
(note i) transfer from capital grants unapplied reserve				0
Use of capital receipts eserve to fund capital expenditure				0
Total adjustments between accounting and fu	nding basis un	der statute		57,077

Adjustments from General Fund to arrive at the Comprehensive Income and Expenditure Statement Accounts	Adjustments for Capital Purposes (Note a)	Net change for the Pensions Adjustments (Note b)	Other Adjustments (Note c)	Total Adjustments
	£'000	£'000	£'000	£'000
Policy & Planning	0	79	0	79
Operations	2,220	7,148	0	9,367
Performance & Assurance	193	603	0	796
Staff Office	724	424	0	1,148
Finance	2,756	(545)	0	2,210
Net cost of services	5,893	7,708	0	13,601
Other income and expenditure from the funding analysis	(3,793)	18,080	129	14,416
Difference between the General Fund surplus or deficit and the Comprehensive Income and Expenditure surplus or deficit	2,100	25,788	129	28,017
Note a) Adjustments for capital purposes:				
Charges to services for depreciation and impairment	5,893			5,893
Current value of assets disposed	55			55
Statutory minimum revenue provision for capital financing	(516)			(516)
Revenue contributions to capital	(3,143)			(3,143)
Capital grants and contributions applied (note i)	(129)			(129)
Movement in the market value of investment properties	(60)			(60)
Total transferred to capital adjustment account (including note i)	2,100			2,100
Transfer asset sale proceeds to capital receipts reserve	0			0
Note a) Total	2,100			2,100

Continued on next page

Adjustments from General Fund to arrive at the Comprehensive Income and Expenditure Statement Accounts	Adjustments for Capital Purposes (Note a)	Net change for the Pensions Adjustments (Note b)	Other Adjustments (Note c)	Total Adjustments
	£'000	£'000	£'000	£'000
Note b) Adjustments for pensions: Current service cost of funded local government pensions		14,270		14,270
Past service cost of funded local government pensions		0		0
Interest on net pension liability		18,080		18,080
Total transferred to Pension Reserve		32,350		32,350
Employer's contributions payable to the pension fund transferred from the Pension Reserve		(6,562)		(6,562)
Note b) Total		25,788		25,788
Note c) Other adjustments: Difference between accrued income from council tax and business rates and that required by statute to be paid over by Billing Authorities, transferred to the Collection Fund Adjustment Account			129	129
Note c) Total			129	129
Total adjustments				28,017
(note i) transfer from capital grants unapplied reserve				0
Use of capital receipts eserve to fund capital expenditure				0
Total adjustments between accounting and funding	ng basis under	statute		28,017

3 Unusable reserves

The following table is a summary of the unusable reserves. Details of each are set out in the following paragraphs.

	2017/18	Movement	2018/19	
	£'000	£'000	£'000	Note
Revaluation reserve	(46,799)	(18,460)	(65,259)	За
Capital adjustment account	(74,040)	(512)	(74,552)	3b
Pensions reserve	736,650	57,700	794,350	3c
Collection fund adjustment account	(647)	82	(565)	3d
Available for sale financial instruments reserve	(242)	242	0	Зе
Financial Instrument adjustment account	0	(318)	(318)	
Total unusable reserves	614,922	38,734	653,656	

3a Revaluation reserve

The Revaluation Reserve contains the gains made by the Authority since 1 April 2007, arising from increases in the value of its Property, Plant and Equipment. The balance is reduced when assets with accumulated gains are

- revalued downwards or impaired and the gains are lost
- used in the provision of services and the gains are consumed through depreciation, or
- disposed of and the gains are realised.

2017/18 £'000		2018/19 £'000
(42,121)	Balance as at 1 April	(46,799)
(6,745)	Upward revaluation of assets	(20,178)
849	Downward revaluation of assets and impairment losses not charged to the (surplus) / deficit on the cost of services	428
(48,017)	Surplus or deficit on revaluation of pop-current assets not posted to the	(66,549)
1,218	Difference between fair value depreciation and historic cost depreciation	1,290
0	Write down of revaluation reserve on assets sold	0
0	Accumulated gains on assets sold or scrapped	0
1,218	Sub total written off to the capital adjustment account	1,290
(46,799)	Balance at 31 March	(65,259)

3b Capital adjustment account

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions. The Account is debited with the cost of acquisition, construction or enhancement as depreciation, impairment losses and amortisations are charged to the Comprehensive Income and Expenditure Statement (with reconciling postings from the Revaluation Reserve to convert fair value figures to a historical cost basis). The Account is credited with the amounts set aside by the Authority as finance for the costs of acquisition, construction and enhancement.

The Account contains accumulated gains and losses on Investment Properties and gains recognised on donated assets that have yet to be consumed by the Authority.

The movement in the reserve is analysed below:

(74,922) Balance as at 1st April Reversal of items relating to capital expenditure debited or credited to the Comprehensive Income and Expenditure Statement: Charges for depreciation and impairment of non-current assets (60) Revaluation (gain)/loss on investment property Amounts of non-current assets written off on disposal or 55 sale as part of the (gain)/loss on disposal to the Comprehensive Income and Expenditure Statement 5,888 (1,218) Adjusting amounts written out of the revaluation reserve 4,670 Net written out amount of the cost of non-current assets consumed in the year: Use of the Capital receipts Reserve to finance new capital expenditure Capital financing applied in the year: Use of the Capital receipts Reserve to finance new capital expenditure Capital grants and contributions credited to the (129) Comprehensive Income and Expenditure Statement that have been applied to capital financing Statutory provision for the financing of capital investment charged against the general fund (3,143) Capital expenditure charged against the general fund (3,788) Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement 74,040) Balance as at 31 March (74,552)	2017/18 £'000		2018/19 £'000	2018/19 £'000
debited or credited to the Comprehensive Income and Expenditure Statement: Charges for depreciation and impairment of non-current assets (60) Revaluation (gain)/loss on investment property Amounts of non-current assets written off on disposal or 55 sale as part of the (gain)/loss on disposal to the Comprehensive Income and Expenditure Statement 5,888 (1,218) Adjusting amounts written out of the revaluation reserve Net written out amount of the cost of non-current assets consumed in the year Capital financing applied in the year: Use of the Capital receipts Reserve to finance new capital expenditure Capital grants and contributions credited to the (129) Comprehensive Income and Expenditure Statement that have been applied to capital financing Statutory provision for the financing of capital investment charged against the general fund (3,143) Capital expenditure charged against the general fund (3,200) Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement		Balance as at 1st April		
and Expenditure Statement: Charges for depreciation and impairment of non-current assets (60) Revaluation (gain)/loss on investment property Amounts of non-current assets written off on disposal or 55 sale as part of the (gain)/loss on disposal to the Comprehensive Income and Expenditure Statement 5,888 (1,218) Adjusting amounts written out of the revaluation reserve Net written out amount of the cost of non-current assets consumed in the year Capital financing applied in the year: Use of the Capital receipts Reserve to finance new capital expenditure Capital grants and contributions credited to the (129) Comprehensive Income and Expenditure Statement that have been applied to capital financing (516) charged against the general fund (3,143) Capital expenditure charged against the general fund (3,788) Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement		Reversal of items relating to capital expenditure		
Charges for depreciation and impairment of non-current assets (60) Revaluation (gain)/loss on investment property Amounts of non-current assets written off on disposal or sale as part of the (gain)/loss on disposal to the Comprehensive Income and Expenditure Statement 5,888 (1,218) Adjusting amounts written out of the revaluation reserve Net written out amount of the cost of non-current assets consumed in the year Capital financing applied in the year: Use of the Capital receipts Reserve to finance new capital expenditure Capital grants and contributions credited to the (129) Comprehensive Income and Expenditure Statement that have been applied to capital financing Statutory provision for the financing of capital investment charged against the general fund (3,143) Capital expenditure charged against the general fund (3,788) Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement 0 Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement		•		
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Amounts of non-current assets written off on disposal or 55 sale as part of the (gain)/loss on disposal to the Comprehensive Income and Expenditure Statement 5,888 (1,218) Adjusting amounts written out of the revaluation reserve 4,670 Net written out amount of the cost of non-current assets consumed in the year Capital financing applied in the year: Use of the Capital receipts Reserve to finance new capital expenditure Capital grants and contributions credited to the (129) Comprehensive Income and Expenditure Statement that have been applied to capital financing Statutory provision for the financing of capital investment charged against the general fund (3,143) Capital expenditure charged against the general fund (3,788) Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement 0 Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement	5,893	·	5,214	
55 sale as part of the (gain)/loss on disposal to the Comprehensive Income and Expenditure Statement 5,888 (1,218) Adjusting amounts written out of the revaluation reserve 4,670 Net written out amount of the cost of non-current assets consumed in the year Capital financing applied in the year: Use of the Capital receipts Reserve to finance new capital expenditure Capital grants and contributions credited to the (129) Comprehensive Income and Expenditure Statement that have been applied to capital financing Statutory provision for the financing of capital investment charged against the general fund (3,143) Capital expenditure charged against the general fund (3,788) Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement	(60)		(35)	
5,888 (1,218) Adjusting amounts written out of the revaluation reserve 4,670 Net written out amount of the cost of non-current assets consumed in the year Capital financing applied in the year: Use of the Capital receipts Reserve to finance new capital expenditure Capital grants and contributions credited to the (129) Comprehensive Income and Expenditure Statement that have been applied to capital financing (516) Statutory provision for the financing of capital investment charged against the general fund (3,143) Capital expenditure charged against the general fund (3,788) O Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement O Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement		•		
5,888 (1,218) Adjusting amounts written out of the revaluation reserve 4,670 Net written out amount of the cost of non-current assets consumed in the year Capital financing applied in the year: Use of the Capital receipts Reserve to finance new capital expenditure Capital grants and contributions credited to the (129) Comprehensive Income and Expenditure Statement that have been applied to capital financing Statutory provision for the financing of capital investment charged against the general fund (3,143) Capital expenditure charged against the general fund (3,788) Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement 0 Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement	55	,	1,264	
(1,218) Adjusting amounts written out of the revaluation reserve 4,670 Net written out amount of the cost of non-current assets consumed in the year Capital financing applied in the year: Use of the Capital receipts Reserve to finance new capital expenditure Capital grants and contributions credited to the (129) Comprehensive Income and Expenditure Statement that have been applied to capital financing (516) Statutory provision for the financing of capital investment charged against the general fund (3,143) Capital expenditure charged against the general fund (3,788) (5,665) Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement	5 999	Comprehensive income and Expenditure Statement		6 113
4,670 Net written out amount of the cost of non-current assets consumed in the year Capital financing applied in the year: Use of the Capital receipts Reserve to finance new capital expenditure Capital grants and contributions credited to the (129) Comprehensive Income and Expenditure Statement that have been applied to capital financing Statutory provision for the financing of capital investment charged against the general fund (3,143) Capital expenditure charged against the general fund (3,788) Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement	·			·
Capital financing applied in the year: Use of the Capital receipts Reserve to finance new capital expenditure Capital grants and contributions credited to the (129) Comprehensive Income and Expenditure Statement that have been applied to capital financing Statutory provision for the financing of capital investment charged against the general fund (3,143) Capital expenditure charged against the general fund (3,788) Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement	(1,218)	Adjusting amounts written out of the revaluation reserve		(1,290)
Capital financing applied in the year: Use of the Capital receipts Reserve to finance new capital expenditure Capital grants and contributions credited to the (129) Comprehensive Income and Expenditure Statement that have been applied to capital financing Statutory provision for the financing of capital investment charged against the general fund (3,143) Capital expenditure charged against the general fund (3,788) Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement	4.670			5.153
Use of the Capital receipts Reserve to finance new capital expenditure Capital grants and contributions credited to the (129) Comprehensive Income and Expenditure Statement that have been applied to capital financing Statutory provision for the financing of capital investment charged against the general fund (3,143) Capital expenditure charged against the general fund (3,788) Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement (1,500) (500) (465) (500) (3,200)	-,	•		7,100
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Capital grants and contributions credited to the (129) Comprehensive Income and Expenditure Statement that have been applied to capital financing Statutory provision for the financing of capital investment charged against the general fund (3,143) Capital expenditure charged against the general fund (3,788) Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement (500) (465) (3,200)	0	· · · · · · · · · · · · · · · · · · ·	(1,500)	
(129) Comprehensive Income and Expenditure Statement that have been applied to capital financing (516) Statutory provision for the financing of capital investment charged against the general fund (3,143) Capital expenditure charged against the general fund (3,788) (5,665) Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement		•		
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charged against the general fund (3,143) Capital expenditure charged against the general fund (3,788) Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement (465) (3,200) (5,665)	,	·	, ,	
(3,143) Capital expenditure charged against the general fund (3,788) Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement (3,200) (5,665)	(516)	• • • • • • • • • • • • • • • • • • • •	(465)	
(3,788) Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement (5,665)	,		,	
Movement in the donated assets account credited to the Comprehensive Income and Expenditure Statement		Capital expenditure charged against the general fund	(3,200)	(F. CCF)
Comprehensive Income and Expenditure Statement	(3,788)			(5,665)
	0			0
(74,040) Balance as at 31 March (74,552)				
	(74,040)	Balance as at 31 March		(74,552)

3c Pensions reserve

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post employment benefits and for funding benefits in accordance with statutory provisions. The Authority accounts for post employment benefits in the Comprehensive Income and Expenditure Statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs.

However, statutory arrangements require benefits earned to be financed as the Authority makes employer's contributions to pension funds, or eventually pays any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a shortfall in the resources the Authority has set aside to meet the benefits earned by past and current employees. Statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid.

2017/18 £'000		2018/19 £'000
703,530	Balance 1 April	736,650
	Actuarial (gains) or losses on pensions assets and liabilities	1,407
32,350	Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit in the Comprehensive I&E Statement	62,980
(6,562)	Employer's pension contributions and direct payments to pensioners in the year	(6,687)
736,650	Balance 31 March	794,350

3d Collection fund adjustment account

The Collection Fund Adjustment Account manages the differences arising from the recognition of Council tax and business rates income in the Comprehensive Income and Expenditure Statement as it falls due from Council tax and business rate payers compared with the statutory arrangements for paying across amounts to the General Fund from the Collection Fund.

3e Financial instrument adjustment account

The Authority uses this account to manage changes in fair value of pooled investment funds. Fair value changes debited or credited to the provision of services are reversed out of the General Fund balance to the Financial Instruments Adjustment Account in the Movement in Reserves Statement.

4 Usable Reserves

The Authority sets aside specific amounts as reserves for future policy purposes or to cover contingencies. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate heading within the Comprehensive Income and Expenditure Statement in that year and is included in the Surplus or Deficit on the Comprehensive Income and Expenditure Statement. The reserve is then appropriated back into the General Fund Balance in the Movement in Reserves Statement so that there is no net charge against Council tax for the expenditure.

	Balance 1 April 2017	Movement in 2017/18	Balance 31 March 2018	Movement in 2018/19	Balance 31 March 2019	note
_	£'000	£'000	£'000	£'000	£'000	
Revenue Reserves A. General Fund Balance	(2,500)	0	(2,500)	0	(2,500)	
B. Earmarked Revenue Reserves Fully Committed to Existing Spend Programmes						
Designated Underspending Reserve	(236)	40	(196)	152	(44)	а
General Capital Reserve	(23,762)	496	(23,266)	176	(23,090)	b
Revenue Grants Unapplied	(551)	(65)	(616)	2	(614)	С
IT Services Reserve	0	0	0	(75)	(75)	
HQ Maintenance Reserve	0	0	0	(373)	(373)	
Prince's Trust	0	0	0	(82)	(82)	
0	(24,549)	471	(24,078)	(200)	(24,278)	
Corporate Reserves	(4.040)	00.4	(0.75.4)	450	(0.004)	.,
Transformation Reserve	(4,018)	264	(3,754)	153	(3,601)	d
Total Farmanical Paramos	(4,018)	264	(3,754)	153	(3,601)	
Total Earmarked Revenue Reserves Available	(28,567)	735	(27,832)	(47)	(27,879)	
Total Revenue Reserves and Balances	(31,067)	735	(30,332)	(47)	(30,379)	
Capital Reserves						
Capital Grants Unapplied	0	0	0	0	0	e
Capital Receipts Reserve	0	0	0	0	0	f
Total Capital Reserves and Balances	0	0	0	0	0	
Total Usable Reserves	(31,067)	735	(30,332)	(47)	(30,379)	

- a. The designated underspends reserve enables departments to carry forward specific underspends into the next financial year.
- b. The general capital reserve is used to match the timing of available resources with capital payments. The Authority has had the aim for a number of years to increase this reserve given the withdrawal of Government funding for capital.
- c. The revenue grants unapplied reserve is required as grants have to be accounted for in the year they are received. This reserve contains the value of grants unspent during the year, where there is no repayment conditions attached, in order for them to be applied when the expenditure is incurred.

- d. The Transformation Reserve was established in 2014/15 to fund all transformational projects that will support the re-design of the service over the next few years in order to achieve the financial savings that are required to balance the budget.
- e. The capital grants unapplied reserve is the equivalent of the revenue grants unapplied reserve but for capital grants.
- f. The capital receipts reserve is the proceeds from the sale of capital assets (buildings and vehicles) which is available to finance future capital expenditure.

5 Financing and investment income and expenditure

The financing and investment income is made up of the following elements:

2017/18		2018/19
£'000		£'000
399	Interest payable	393
(316)	Interest and dividends from short-term investments	(379)
(60)	Pooled Investment Funds & Investment property (gains) & losses	(111)
19,110	Pensions interest cost	19,980
(1,030)	Pensions interest on assets	(1,080)
0	Expected credit losses	3
18,103	Total	18,806

6 Government grants and contributions

Government grants and third party contributions are recognised as income at the date that the Authority satisfies the conditions of entitlement to the grant or contribution.

Grants and contributions which have outstanding conditions are carried in the Balance Sheet as creditors (receipts in advance). When conditions are satisfied, or where there are no conditions attached to the grant or contribution and there is reasonable assurance that the monies will be received and that the expenditure for which the grant has been given has been or will be incurred, the income is credited to the Comprehensive Income and Expenditure Statement as follows:

- To the relevant service for revenue grants and contributions and capital grants used to fund revenue expenditure funded by capital under statute
- To the Taxation and Non-Specific Grant Income section for non-ring-fenced revenue grants and contributions and all other capital grants and contributions.

Capital grants credited to the Comprehensive Income and Expenditure Statement are reversed out of the General Fund in the Movement in Reserves Statement. Capital grants applied in the year are posted to the Capital Adjustment Account. Where the grant has yet to be used to finance capital expenditure, it is transferred to the Capital Grants and Contributions Unapplied Reserve. Amounts in the Capital Grants and Contributions Unapplied Reserve that are subsequently applied in future years will be transferred to the Capital Adjustment Account once they have been applied to fund capital expenditure.

Where revenue grants have been credited to the Comprehensive Income and Expenditure Statement but are yet to be used, they are transferred to an earmarked reserve in the Movement in Reserves Statement. Once used in subsequent years, they are transferred to the General Fund to fund the revenue expenditure.

2017/18		2018/19
£'000	• .	£'000
	Credited to taxation non specific grant income:	
(16,834)	General Government grants (RSG, locally retained business rates & top up grant)	(15,424)
(627)	S31 Grant funding	(1,016)
	New Dimension	(816)
	Radio System	(297)
	New Risks	(61)
(,,,,,)	Specific capital grants:	(===)
(129)	Capital contributions	(500)
(17,590)	Total	(18,114)
	Credited to services:	
(875)	New Dimensions - USAR	0
(136)	New Dimensions - Community Response	0
(6)	New Dimensions – Vehicle Insurance	0
• • •	New Dimensions - Enhanced Command Support	0
,	National Resilience	0
• • •	Emergency Services Mobile Communication Programm	`
• • • • • • • • • • • • • • • • • • • •	National Fire Control Services Partnership	0
,	Radio System	0
,	New Risks	0
, ,	Intervention Grant NAR Maintenance Grant	0
` '	LAA - Reward Grant SCC	(129)
(2,046)	Total	(146)

7 Officers' remuneration

Employee benefits

Benefits Payable During Employment

Short-term employee benefits, such as salaries, paid annual leave, paid sick leave and non-monetary benefits for current employees, are recognised as an expense in the year in which employees render service to the Authority.

Termination benefits

Termination benefits are amounts payable as a result of a decision by the Authority to terminate an employee's employment before the normal retirement date, or an employee's decision to accept voluntary redundancy. These costs are charged on an accruals basis to the Comprehensive Income and Expenditure Statement (as part of the cost of services) when a termination notice has been issued to an employee. A provision for termination costs is included in the Comprehensive Income and Expenditure Statement (as part of the cost of services) where there is an agreed business case setting out the estimated termination costs resulting from a proposed restructuring.

Where termination benefits involve the enhancement of pensions by way of added years, legislation requires the General Fund Balance to be charged with the amount payable by the Authority to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the Pensions Reserve to remove the notional charges for termination benefits and replace them with a charge for the actual amounts payable to the former employee and the pension fund.

7a The remuneration paid to the Authority's senior employees is as follows:

2018/19	Salary	Benefits in kind (e.g. car allowance)	Compensation for loss of office	Employers pension contributions	Total remuneration
	£	£		£	£
Chief Officer - Neil Odin	147,000	0	0	20,305	167,305
Director of Service Delivery	126,671	0	0	27,488	154,159
Director of Operations	117,682	172	0	16,940	134,794
Director of Performance and Assurance	118,981	1,131	0	17,931	138,043
Chief of Staff (23 July 2018 to 31 March 2019)	48,360	255	0	7,313	55,928
Chief of Staff (1 April 2018 to 31 July 2018)	67,500	129	0	3,523	71,152

2017/18	Salary £	Benefits in kind (e.g. car allowance)	Compensation for loss of office	Employers pension contributions £	Total remuneration
Chief Officer - Dave Curry (1/4/2017 - 31/12/2017)	116,998	0	0	25,264	142,262
Chief Officer - Neil Odin (1/1/2018 - 31/3/2018)	35,500	0	0	5,076	40,576
Director of Service Delivery (1/4/2017 - 31/12/2017)	93,448	0	0	13,319	106,767
Director of Service Delivery (1/1/2018 - 31/3/2018)	31,047	0	0	6,737	37,784
Director of Professional Services	114,379	4,509	0	16,127	135,015

The Chief Officer leads on services provided to the Isle of Wight Fire Authority for which the Hampshire Fire and Rescue Authority receives income as part of the partnership agreement.

The Clerk to the Authority is the Chief Executive of Hampshire County Council. The Chief Financial Officer role (S151 Officer) and Director of Human Resources & Workforce Development are provided by senior officers at Hampshire County Council as part of a joint working agreement for a range of corporate services. These officers are included in disclosures by Hampshire County Council.

7b The number of employees whose remuneration during the year was £50,000 or more, in bands of £5,000, is shown below, excluding those that are senior employees (see table above). Remuneration includes all amounts paid to an employee, including the taxable value of expenses.

Number of I	Employees
2017/18	2018/19
48	49
20	20
12	22
3	4
3	1
2	1
0	1
0	1
1	0
0	0
2	0
0	1
91	100
	2017/18 48 20 12 3 3 2 0 1 1 0 2 0

	Number of	Employees
Excluding termination payments	2017/18	2018/19
£50,000 - £54,999	48	49
£55,000 - £59,999	20	20
£60,000 - £64,999	12	22
£65,000 - £69,999	3	3
£70,000 - £74,999	3	1
£75,000 - £79,999	2	2
£85,000 - £89,999	0	1
£95,000 - £99,999	1	0
£115,000 - £119,999	2	1_
Total	91	99

7c Exit Packages

2018/19 Exit package cost band	Number of compulsory redundancies	Number of other departures agreed	Total number of exit packages by cost band	Total cost of exit packages in each band
£0 to £20,000	4	5	9	£34,365
£20,001 - £50,000	0	2	2	£72,500
	4	7	11	£106,865

2017/18	Number of compulsory	Number of other	of exit	exit
Exit package cost band	redundancies	departures	packages by	packages in
		agreed	cost band	each band
£0 to £20,000	0	8	8	£22,705
£20,001 - £50,000	0	2	2	£56,620
	0	10	10	£79,325

8 Members' allowances

During 2016/17, new governance arrangements were approved by the Fire Authority that reduced the number of Authority members from 25 to 11 (including a seat for the Police and Crime Commissioner) with effect from 2017/18. Expenses are paid by the nominating authority. The Authority paid the following amounts to members of the Authority during the year:

2017/18 £'000	2018/19 £'000
86 Allowances	82
0 Expenses	0
86	82

9 External audit costs

Fees charged by the Authority's external auditor can be analysed as follows:

2017/18 £'000		2018/19 £'000
	ernal audit services ner services	28 0
36 To		28

10 Nature of expenses

The Cost of Services includes the following items of income and expenditure:

2017/18 Expenditure in the CIES £'000		Note	2018/19 Expenditure in the CIES £'000
50.425	Employee Bonefit Eyponees		07.045
58,135	• •	а	87,215
17,075	Other Service Expenses	b	17,411
5,893	Depreciation and Impairment	С	5,214
81,103	Total Expenditure		109,840
(4,813)	Grants, contributions and reimbursements		(3,167)
(1,430)	Fees, charges and other service income		(1,591)
(6,243)	Total Income		(4,758)
74,860	Net Cost of Services		105,082

- a. Employee benefit expenses include pay, employer national insurance contributions, employer pension contributions and other employee benefits. Accounting adjustments are then made under IAS19 so that the expenditure in the CIES reflects the current service cost of the benefit granted in the period, rather than the payments made.
- b. Other service expenses includes costs relating to premises, transport, supplies and services. An accounting adjustment is made so that the charge to the CIES also includes revenue expenditure charged to capital under statute (REFCUS).
- c. Depreciation and impairment charges are made to the CIES to reflect the use of fixed assets during the period. These are not chargeable to the general fund.

11 Income received from external customers is analysed by service in the table below:

2017/18 £'000		2018/19 £'000
	Policy & Planning	(6)
(902)	Operations	(785)
(28)	Performance & Assurance	(67)
(457)	Staff Office	(733)
(30)	Finance	0
(1,430)	Total income from external customers analysed on a segmental basis	(1,591)

12 Related parties

The Authority is required to disclose material transactions with related parties – bodies or individuals that have the potential to control or influence the Authority or to be controlled or influenced by the Authority. Disclosure of these transactions allows readers to assess the extent to which the Authority might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely with the Authority.

Central Government

Central government has effective control over the general operations of the Authority – it is responsible for providing the statutory framework within which the Authority operates and provides a significant proportion of its funding in the form of grants.

Members

Members of the Authority have direct control over the Authority's financial and operating policies. The total of Members' allowances is shown in Note 8. During 2018/19 there were no potential conflicts of interest involving Members of the Authority.

Officers

The Chief Finance Officer (CFO) to the Fire Authority is also the Head of Finance for Hampshire County Council. The Fire Authority's governance arrangements and the Head of Finance independence and professional status ensure that this relationship is not compromised. The Director of Human Resources & Workforce Development and the Clerk to the Authority, the Chief Executive of Hampshire County Council, are also provided by the County Council and similar assurances as with the CFO would apply.

3SFire Ltd

The Authority has sole control over a company – 3SFire Ltd. It is a company limited by shares held by the Authority and was formed on 20 February 2013.

There is one Non-Executive Director of the Company, Royston Smith (MP) and two Executive Directors, Councillor Chris Carter and Councillor Roger Price who are also Members of the Authority. Andy Bowers, Director of Service Delivery was also a director of the company. For the period 1 April to 31 December 2018, the Chief Executive was Sarah Adamson who is married to Stewart Adamson, Director of Operations for HFRS. Their respective roles and responsibilities ensure there is no conflict of interest.

13 Capital financing

The Authority's borrowing for capital purposes is controlled under the CIPFA Prudential Code for Capital Finance in Local Authorities. The total borrowing is expressed as the Capital Financing Requirement and is derived from the opening Balance Sheet.

Capital Financing Requirement

The total amount of capital expenditure incurred in the year is shown in the table, together with the resources that have been used to finance it. Where capital expenditure is to be financed in future years by charges to revenue as assets are used by the Authority, the expenditure results in an increase in the Capital Financing Requirement (CFR), a measure of the capital expenditure incurred historically by the Authority that has yet to be financed. The CFR is analysed in the second part of this note.

Revenue expenditure funded from capital under statute

Legislation allows some expenditure (for example smoke detectors which are fitted into individual's homes and therefore do not add to the value of the Authority's assets) to be funded from capital resources. Such expenditure is not carried on the Balance Sheet and is charged to the Income and Expenditure Statement in the year it is incurred. However, so that it does not impact on the year's Council tax, an adjustment is made in the Movement in Reserves Statement.

2017/18 £'000		2018/19 £'000
12,191	Opening capital financing requirement	11,675
3,272	Capital investment: Property, plant and equipment	5,200
	Sources of finance: Capital receipts Government grants and contributions	(1,500) (500)
(3,143)	Sums set aside from revenue: Direct revenue contributions (budgeted) Minimum revenue provision	(3,200) (465)
. ,	Closing capital financing requirement	11,210
(516)	Explanation of movements in year: Minimum revenue provision	(465)
(516)	Increase/(decrease) in capital financing requirement	(465)

Redemption of debt

The Authority's borrowing for capital purposes is determined by the Authority each year in accordance with the CIPFA Prudential Code for Capital Finance in Local Authorities. The total borrowing is known as the Capital Financing Requirement which is derived from the opening balance sheet. The Local Authorities (Capital Finance and Accounting) (England) (Amendment) Regulations 2008 which came into force on 31 March 2008 require the Authority to make provision for the redemption of debt. The Authority has approved the policy that in accordance with requirement a minimum revenue provision is put aside from revenue which will be equal to 4% of the capital financing requirement for capital purposes at the start of the financial year. For unsupported borrowing incurred after 1 April 2008, minimum revenue provision is made on a basis to reflect the life of the assets financed.

14 Leases

Leases are classified as finance leases where the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the property, plant or equipment from the lessor to the lessee. All other leases are classified as operating leases. Where a lease covers both land and buildings, the land and buildings elements are considered separately for classification. The Authority does not have any material finance leases.

The Authority as a lessee:

Where the Authority leases an asset under an operating lease the asset is not recognised in the balance sheet. Rentals payable under operating leases are charged to the Comprehensive Income and Expenditure Statement as an expense on a straight-line basis.

The Authority as a lessor:

Where the Authority grants an operating lease on an asset it is retained in the Balance Sheet. Rentals receivable are credited to the relevant service area in the Comprehensive Income and Expenditure Statement. Credits are made on a straight-line basis over the life of the lease.

Assets used under operational lease

Some of the Authority's premises and operational vehicles are leased. The expenditure charged to the cost of services within the Comprehensive Income and Expenditure Statement in 2018/19 was £31,895 (£35,668 in 2017/18).

The future minimum lease payments due under non-cancellable leases are:

31 March 2018 £'000	B -	31 March 2019 £'000
32	Not later than one year	32
118	Later than one year and not later than five years	102
596	Later than five years	582
746	Total	716

The Authority as lessor

The Authority grants operating leases to third parties for example for parking and or storage by other emergency services. The income received by services within the Comprehensive Income and Expenditure Statement in 2018/19 was £915,633 (£896,090 in 2017/18).

The future minimum lease payments receivable in future years are:

31 March 2018 £'000		31 March 2019 £'000
888	Not later than one year	944
2,545	Later than one year and not later than five years	2,786
8,998	Later than five years	8,866
12,431		12,596

15 Property, Plant and Equipment

Property, plant and equipment

Assets that have physical substance and are held for use in the provision of services or for administrative purposes and that are expected to be used during more than one financial year are classified as Property, Plant and Equipment (PPE).

Recognition

Expenditure on the acquisition, creation or enhancement of Property, Plant and Equipment assets is capitalised on an accruals basis. Expenditure that maintains, but does not extend, the previously assessed standards of performance of the asset (e.g. repairs and maintenance) is charged to the relevant service area within the Comprehensive Income and Expenditure Statement as it is incurred.

Measurement

PPE assets are initially measured at cost, comprising all expenditure that is directly attributable to bringing the asset into working condition for its intended use. Assets are then carried in the Balance Sheet using the following measurement bases:

- Operational Land and Buildings current value, determined as the amount that
 would be paid for the asset in its existing use. Where there is no market-based
 evidence of fair value because of the specialist nature of an asset, depreciated
 replacement cost (DRC) is used as an estimate of fair value. Assets valued at
 under £10,000 are not recognised as they do not add to the future economic
 benefits or service potential of the Authority.
- Surplus Land and Buildings at fair value in highest and best use, the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date

- Vehicles, Plant and Equipment are measured at depreciated historical cost (as this is not materially different from the fair value).
- Assets under construction are measured by historic cost

Assets included in the Balance Sheet at fair value are revalued sufficiently regularly to ensure that their carrying amount is not materially different from their fair value at the year-end, but as a minimum every five years. Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains. Exceptionally, gains might be credited to the Comprehensive Income and Expenditure Statement where they arise from the reversal of a revaluation loss previously charged to a service. Where decreases in value are identified, they are accounted for by:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

The Revaluation Reserve contains revaluation gains recognised since 1 April 2007 only, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

Impairment

Decreases in value (due to either physical impairment or market prices) are either charged to the Asset Revaluation Reserve (to the extent that it has any balance relating to the specific asset) or to the relevant service area within the Comprehensive Income and Expenditure Statement.

Where an impairment loss is reversed subsequently, the reversal is credited to the relevant service line(s) in the Comprehensive Income and Expenditure Statement, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

However, revaluation losses and subsequent reversals are not permitted by statutory arrangements to have an impact on the General Fund Balance and therefore any gains or losses are reversed out of the General Fund Balance (in the Movement in Reserves Statement) and are transferred to the Capital Adjustment Account.

Depreciation

Depreciation is provided for on all PPE assets with a determinable and finite life by allocating the value of the asset in the Balance Sheet over their useful lives. An exception is made for assets without finite lives (e.g. land) assets that are not yet available for use (e.g. assets under construction) and assets held for sale.

The accounting standard IAS16 requires each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item to be depreciated separately. However, where parts of the item are individually not significant and there are varying expectations for these parts, approximation techniques may be necessary to depreciate them in a manner that faithfully represents the consumption pattern and/or useful life of its parts. For building assets, the Authority uses a weighted average of all components rather than depreciating components separately. The difference in the depreciation calculated is not material.

Depreciation commences in the year after the year of acquisition and a full year's depreciation is charged in the year of disposal, except for vehicles disposed of in the first six months of a financial year when no depreciation is charged in the final period. Depreciation is calculated on the following bases:

- Dwellings and other buildings straight-line allocation over the useful life of the property as estimated by the valuer. The useful life of a building is the weighted average of all its components. Where material replaced components are derecognised by disposing of their gross book value and accumulated depreciation
- Furniture and equipment 10 years
- Vehicles between five and 10 years.

Depreciation is charged to the relevant revenue service area within the Comprehensive Income and Expenditure Statement. However, depreciation charges are not permitted by statutory arrangements to have an impact on the General Fund Balance and therefore any gains or losses are reversed out of the General Fund Balance (in the Movement in Reserves Statement) and are transferred to the Capital Adjustment Account.

Where assets have been re-valued, the revaluation gains held in the Asset Revaluation Reserve are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been charged, based on their historic cost, being transferred each year from the Asset Revaluation Reserve to the Capital Adjustment Account.

Disposals and assets held for sale

When a material PPE asset is to be disposed of and meets all of the criteria of an asset held for sale, it is reclassified as Assets Held for Sale. If the carrying amount at the time of reclassification is higher than the fair value less the costs of selling the asset, then the asset held for sale will be impaired. This impairment is charged to other costs. Assets that are being abandoned or scrapped are written out without being reclassified.

When the asset is disposed of, or decommissioned, the carrying value of the asset is written out to the Other Operating Income and Expenditure line within the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. The written-off value of disposals is not a charge against Council tax, as the cost of fixed assets is fully provided for under separate arrangements for capital financing. Amounts are appropriated

to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement. Any revaluation gains accumulated for the asset in the Asset Revaluation Reserve are written out to the Capital Adjustment Account by way of a transfer between the accounts.

Amounts received in excess of £10,000 are categorised as capital receipts and are credited to the other operating expenditure line within the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. They are then appropriated to the Capital Receipts Reserve from the General Fund Balance within the Movement in Reserves Statement and then can only be used for new capital investment or set aside to reduce the Authority's underlying need to borrow (the capital financing requirement).

Heritage Assets

A heritage asset is one with historical, artistic, scientific, technological, geophysical or environmental qualities that is held and maintained principally for its contribution to knowledge and culture. They are intended to be preserved for future generations.

The heritage assets held by the Authority are two vintage vehicles and a small collection of equipment such as helmets.

The collection is not recognised in the financial statements as no information is available on the value of these assets. Obtaining specialist valuations for these assets would be disproportionate in comparison to the benefits to the users of the financial statements.

15a Movements

The movements in property, plant and equipment are shown in the following tables.

2018/19	The Other of and and puild's	The Nehicles of and equip't	æ Surplus 00 assets	Assets 60 under 60 const'n	Total 000,3
Cost or Valuation: At 31 March 2018 Additions in year Donations	125,202 58 0	40,842 677 0	0 0 0	1,063 4,465 0	167,107 5,200 0
Revaluation increases/(decreases) recognised in the Revaluation Reserve	15,551	0	0	0	15,551
Revaluation increases/(decreases) recognised in the Surplus/Deficit on the Provision of Services Derecognition - Disposals Derecognition - Other	(700) (5) 0	0 (674) 0	0 0 0	0 0	(700) (679) 0
Assets reclassified (to)/from held for sale	0	0	0	0	0
Other movements in cost or valuation	4,682	828	0	(5,510)	0
Gross book value as at 31 March 2019	144,788	41,673	0	18	186,479
Accumulated depreciation: At 31 March 2018 Depreciation Charge Depreciation written out on revaluation Depreciation written out on the Surplus/Deficit on the Provision of Services Impairment (losses)/reversals recognised in the Revaluation Reserve Impairment (losses)/reversals recognised	(9,607) (2,662) 4,199 700	(26,893) (2,551) 0 0	0 0 0 0	0 0 0 0	(36,500) (5,213) 4,199 700
in the Surplus/Deficit on the Provision of Services Derecognition - Disposals Derecognition - Other	0 3 0	0 612 0	0 0 0	0 0	615 0
Assets reclassified (to)/from held for sale	0	0	0	0	0
Other movements in cost or valuation Accumulated depreciation as at 31 March 2019	(7,367)	0 (28,832)	0 0	0 0	(36,199)
Net book value 31 March 2019 Net book value 31 March 2018	137,421 115,595	12,841 13,949	0	18 1,063	150,280 130,607

2017/18	Other 3 land 000 and build's	Yehicle S and equip't	్లో Surplus 00 assets	Assets of under const'n	3000.3 Total
Cost or Valuation:					
At 31 March 2017	114,071	40,811	0	5,445	160,327
Additions in year	289	717	0	2,266	3,272
Donations	0	0	0	0	0
Revaluation increases/(decreases) recognised in the Revaluation Reserve Revaluation increases/(decreases)	4,627	0	0	0	4,627
recognised in the Surplus/Deficit on the Provision of Services	(565)	0	0	0	(565)
Derecognition - Disposals	0	(554)	0	0	(554)
Derecognition - Other	0	0	0	0	0
Assets reclassified (to)/from held for sale	0	0	0	0	0
Other movements in cost or valuation	6,780	(132)	0	(6,648)	0
At 31 March 2018	125,202	40,842	0	1,063	167,107
Accumulated depreciation: At 31 March 2017	(8,346)	(24,594)	0	0	(32,940)
Depreciation Charge	(2,586)	(2,802)	0	0	(5,388)
Depreciation written out on revaluation Depreciation written out on the	1,269	0	0	0	1,269
Surplus/Deficit on the Provision of Services	60	0	0	0	60
Impairment (losses)/reversals recognised in the Revaluation Reserve Impairment (losses)/reversals recognised	0	0	0	0	0
in the Surplus/Deficit on the Provision of Services	0	0	0	0	0
Derecognition - Disposals	0	499	0	0	499
Derecognition - Other	0	0	0	0	0
Assets reclassified (to)/from held for sale	0	0	0	0	0
Other movements in cost or valuation	(4)	4	0	0	0
Accumulated depreciation as at 31 March 2018	(9,607)	(26,893)	0	0	(36,500)
Net book value 31 March 2018 Net book value 31 March 2017	115,595 105,725	13,949 16,217	0	1,063 5,445	130,607 127,387

16 Revaluations

The freehold and leasehold properties of the Authority's property portfolio have been valued under a rolling programme by qualified property services staff from Hampshire County Authority. Valuations were carried out in accordance with the methodologies and bases of estimation set out in the professional standards of the Royal Institute of Chartered Surveyors.

The following statement shows the progress of the Authority's rolling programme for the revaluation of property. Land and buildings are required to be valued within five years. For assets not included in the current year's valuation programme, the change in value is estimated using Building Cost Information Services (BCIS) indices

Vehicles, plant and equipment are held at historic cost.

	관 6 6 buildings	್ತಿ Vehicles, plant S and equipment	은 Total property, 6 plant and equipment
Valued at historic cost		12,841	12,841
Valued at current value in:			
2014/15	5,333		5,333
2015/16	15,591		15,591
2016/17	63,268		63,268
2017/18	18,094		18,094
BCIS index estimate	14,829		14,829
2018/19	20,306		20,306
Total	137,421	12,841	150,262

17 Financial instruments

A financial instrument is a contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Non-exchange transactions, such as those relating to taxes and government grants do not give rise to financial instruments. Financial instruments are recognised in the Balance Sheet when the authority becomes a party to the contractual provisions of the instrument.

At 1 April 2018 the standard that covers how financial instruments are accounted for changed. An additional table has been added to the accounts to show how financial instruments have been re-categorised on transition to this new accounting standard.

Financial assets

Financial assets are classified into one of three categories dependent on both:

- the reason the authority is holding the asset (e.g. to collect the contractual cash flows until maturity and / or to sell before maturity); and
- the nature of the asset's contractual cash flows (e.g. just principal and interest or something more complicated).

Reason for holding the asset	Nature of the contractual cash flows	Classification category
Holding assets in order to collect contractual cashflows	Solely payments of principal and interest	Amortised Cost
Holding assets in order to collect contractual cashflows as well as selling the assets	Solely payments of principal and interest	Fair value through other comprehensive income
Holding assets that do not fall into either of the above categories	Not solely payments of principal and interest	Fair value through profit and loss

As an exception to the above, at initial recognition an authority may make an irrevocable election to present changes in the fair value of investments in equity instruments through other comprehensive income rather than through profit and loss. This is dependant on these investments being held for strategic rather than trading purposes. Such investments are then classified as Fair value through other comprehensive income.

All financial assets are initially measured at fair value and recognised on the balance sheet. How the financial assets are subsequently measured, and how unrealised gains or losses are shown in the accounts is dependent on what category the asset has been classified as.

Classification category Subsequent measurement basis		Presentation of unrealised gains & losses		
Amortised Cost	Amortised Cost	A disclosure note		
Fair Value through Other Comprehensive Income (FVOCI)	Fair Value	The 'Other comprehensive income' section of the Comprehensive Income & Expenditure Statement (CIES)		
Fair Value through Profit & Loss (FVPL)	Fair Value	The 'Financing and investment income & expenditure' section of the CIES.		

A financial asset is derecognised from the Balance Sheet when the contractual rights to the cash flows expire, or the financial asset is transferred.

Interest or dividends are credited to the Financing and Investment Income and Expenditure line in the CIES. Dividends are credited when they become receivable by the authority. Interest income is credited based on the amortised cost of the asset multiplied by its effective interest rate.

Financial liabilities

All financial liabilities are classified as subsequently measured at amortised cost. This means they are initially measured at fair value before subsequently being measured at amortised cost. The amount presented in the Balance Sheet is therefore the outstanding principal repayable (plus accrued interest).

Annual charges to the Financing and Investment Income and Expenditure line in the CIES for interest payable are based on the carrying amount of the liability, multiplied by the effective interest rate for the instrument. The amount payable each year therefore matches to the loan agreement.

Impairment of Financial Instruments – Expected Credit Loss (ECL) model

At each reporting date, using reasonable and supportable forward looking information that is available without undue cost or effort, an authority shall assess whether the risk of default occurring over the life of the financial instrument has increased significantly since it was initially recognised.

The basis of this assessment determines the amount of the ECL that is then charged to the 'Financing and investment income & expenditure' section of the CIES:

Risk of default has increased significantly	ECL equal to the anticipated loss over the lifetime of the financial instrument
Risk of default has not increased significantly	ECL equal to the anticipated loss over the next 12 month period

A simplified approach for calculating the ECL can be used for trade receivables, contract assets and lease receivables that do not contain a significant financing component.

The fair value of long term loans and receivables and borrowings are included in disclosure note 18.

17a Financial Instruments – Balances

The following table shows the transition from the categories and carrying amounts under the previous accounting standard IAS 39 to the new accounting standard IFRS 9.

Previous measurement category (IAS 39)	Previous carrying amount (IAS 39) 31/03/2018	Re-classification	Re-measurement	Impairment	New carrying amount (IFRS 9) 01/04/2018	New measurement category (IFRS 9)
Financial assets						Financial assets
Investments: Loans and	8,516	10,152	(6)	(5)	18,657	Investments: Amortised cost
receivables Available for sale	13,888	(13,888)	0	0		FVOCI
Available for sale	0	3,736	0	0		FVPL
Total investments	22,404	(0)	(6)	(5)	22,393	Total investments
Debtors:						Debtors:
Loans and receivables	4,540	0	0	0	4,540	Amortised cost
Total debtors	4,540	0	0	0	4,540	Total debtors
Cash and cash equivalents:						Cash and cash equivalents:
Cash	(571)	0	0	0	(571)	Cash
Loans and receivables	614	0	0	0	614	Amortised cost
Available for sale	3,061	(3,061)	0	0	(0)	FVOCI
Available for sale	0	3,061	(1)	0	3,060	FVPL
Total cash and cash equivalents	3,104	0	(1)	0	3,103	Total cash and cash equivalents
Total Financial Assets	30,048	(0)	(7)	(5)	30,036	Total Financial Assets
Financial liabilities Borrowing: Amortised cost Creditors: Amortised cost	(8,415) (4,470)	0	0	0		Financial liabilities Borrowing: Amortised cost Creditors: Amortised cost
Total Financial Liabilities	(12,885)	0	0	0	(12,885)	Total Financial Liabilities

The financial liabilities disclosed in the Balance Sheet are analysed across the following categories:

	Long Term		Short Term		
Financial Liabilities	31/03/2018	31/03/2019	31/03/2018	31/03/2019	
	£'000	£'000	£'000	£'000	
Loans at amortised cost:					
-Principal sum borrowed	(8,350)	(8,250)	0	(100)	
-Accrued interest	0	0	(65)	(65)	
Total borrowing	(8,350)	(8,250)	(65)	(165)	
Liabilities at amortised cost:					
-Finance leases	0	0	0	0	
-Trade creditors	0	0	(4,470)	(4,124)	
Total other liabilities	0	0	(4,470)	(4,124)	
Total	(8,350)	(8,250)	(4,535)	(4,289)	

17b Short term borrowing

This balance represents the interest payable to the PWLB within one year.

17c Long-term borrowing

Hampshire Fire & Rescue Authority's long-term borrowing consists of loans from the Public Works Loan Board which are measured at amortised cost.

17d Creditors

The short term creditors balance on the balance sheet includes non-exchange creditors that do not meet the definition of a financial instrument. Total creditors can be analysed into financial instruments and non-financial instruments as follows:

2017/18	2018/19
£'000	£'000
(4,470) Financial instrument creditors	(4,124)
(1,209) Non-financial instrument creditors	(962)
(5,679) Total creditors	(5,086)

Receipts in advance are also included within creditors. The balance is in the main relating to next years expenditure and as such their amortised cost in the balance sheet is a reasonable assessment of fair value.

17e Financial Assets

The financial assets disclosed in the balance sheet are analysed across the following categories:

	Long Term		Short Term		
Financial Assets	31/03/2018	31/03/2019	31/03/2018	31/03/2019	
	£'000	£'000	£'000	£'000	
Investments:					
At amortised cost					
- Principal	0	3,006	8,500	10,013	
 Accrued interest 	0	0	16	31	
- Loss Allowance	0	(1)	0	(2)	
At Fair Value through Other					
Comprehensive Income (FVOCI)					
 Principal at amortised cost 	6,749	0	7,139	0	
 Accrued interest 	0	0	0	0	
 Loss allowance 	0	0	0	0	
 Fair value adjustment 	0	0	0	0	
- Equity investments	0	0	0	0	
At Fair Value through profit & loss					
- Fair value (FVPL)	0	3,818	0	0	
Total investments	6,749	6,823	15,655	10,042	
Cook 9 cook and advantage					
Cash & cash equivalents:			(574)	(470)	
Cash (including bank accounts)At amortised cost			(571)	(479)	
- At FVOCI			614 3,061	1,071	
- At Fair Value through Profit &			3,001		
Loss			0	6,810	
Total cash and cash equivalents	0	0	3,104	7,402	
•					
Loans and receivables:					
- trade debtors	0	0	4,534	4,487	
- loans made for service	•	0	2	0	
purposes Total financial assets	6	6	0	0 004	
i otai financiai assets	6,755	6,829	23,293	21,931	

17f Long-term investments

Surplus cash balances are lent to borrowers on the Authority's approved list. Long term investments are not due to be repaid until after a year from the balance sheet date for periods of up to two years.

17g Short term investments

Surplus cash balances are lent to borrowers on the Authority's approved list. Short term investments are due to be repaid within a year and so their amortised cost in the balance sheet date is a reasonable assessment of their fair value.

17h Long term debtors

These represent staff car loans which attract a market rate of interest for a period of less than five years and the value in the balance sheet is a reasonable assessment of fair value. All loans are expected to be repaid in full and so a reduction for impairment is not considered necessary.

17i Debtors

Receipts are due within one year without interest and as such the fair value of receivables equals the original invoice amount. The total amount has not been reduced to take account of debts that are unlikely to be collectable as it is believed all debts will be repaid in full. Consideration was given as to the need to impair these debts, but no impairment was required for either 2017/18 or 2018/19.

The debtors balance incorporates payments in advance. These represent the proportion of leasing payments made that relate to 2019/20 as payments are made annually in advance. As the balance relates to less than a financial year the fair value is equivalent to the proportion of the original invoice that relates to 2018/19.

The short term debtors balance on the balance sheet includes non-exchange debtors that do not meet the definition of a financial instrument. Total debtors can be analysed into financial instruments and non-financial instruments as follows:

2017/18	2018/19
£'000	£'000
4,534 Financial instrument debtors	4,487
3,890 Non-financial instrument debtors	5,112
8,424 Total debtors	9,599

17j Cash and cash equivalents

Cash comprises cash in hand and on demand deposits.

Balances classified as 'cash equivalents' fit the definition of being short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. These are carried at amortised cost.

The balance of cash and cash equivalents is made up of the following elements at the balance sheet date;

2017/18		2018/19
£'000		£'000
6	Cash in hand	18
614	Cash equivalents measured at amortised cost	1,071
3,061	Cash equivalents measured at fair value through profit & loss	6,810
(577)	Uncleared BACS payments	(497)
3,104	Total	7,402

18 Financial Instruments - Fair Values

Fair Value Measurement

The Fire & Rescue Authority measures some of its assets and liabilities at fair value at each reporting date. Fair value is the price that would be received to sell an asset or paid to transfer a liability at the measurement date. The fair value measurement assumes that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The Fire & Rescue Authority measures the fair value of an asset or liability using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their best economic interest.

When measuring the fair value of a non-financial asset, the Fire & Rescue Authority takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

All financial instruments excluding those classified at amortised cost are carried in the Balance Sheet at fair value. For money market funds and pooled funds the fair value is taken from the market price.

Financial instruments classified at amortised cost are carried in the Balance Sheet at amortised cost. Their fair values have been estimated by calculating the net present value of the remaining contractual cash flows at 31st March 2019, using the following methods and assumptions:

- Loans borrowed by the Fire & Rescue Authority have been valued by discounting the contractual cash flows over the whole life of the instrument at the appropriate market rate for local authority loans.
- No early repayment or impairment is recognised for any financial instrument.
- The fair value of short-term instruments, including trade payables and receivables, is assumed to approximate to the carrying amount given the low and stable interest rate environment.

Fair values are shown in the tables below, split by their level in the fair value hierarchy:

Level 1 - fair value is only derived from quoted prices in active markets for identical assets or liabilities e.g. bond prices

Level 2 - fair value is calculated from inputs other than quoted prices that are observable for the asset or liability, e.g. interest rates or yields for similar instruments

Level 3 - fair value is determined using unobservable inputs, e.g. non-market data such as cash flow forecasts or estimated creditworthiness

The fair value of long term liabilities held at amortised cost is higher than the balance sheet carrying amount because the Authority's portfolio of loans includes a number of loans, where the interest rate payable is higher than the current rates available for similar loans as at the Balance Sheet date.

	Fair						
	level	31/03/2018 £'000	31/03/2019 £'000	31/03/2018 £'000	31/03/2019 £'000	Note	
Financial Liabilities							
Long term loans from PWLB	2	(8,350)	(8,350)	(10,449)	(10,439)		
Accrued interest		(65)	(65)	0	0	_	
Total loans borrowed		(8,415)	(8,415)	(10,449)	(10,439)		
Liabilities for which fair value is							
not disclosed *		(4,470)	(4,124)			_	
Total financial liabilities		(12,885)	(12,539)	(10,449)	(10,439)	-	
Recorded on balance sheet as:		(
Short term creditors		(4,470)	(4,124)			17d	
Short term borrowing		(65)	(165)			17a	
Long term creditors		0	0				
Long term borrowing		(8,350)	(8,250)			17a	
Total financial liabilities		(12,885)	(12,539)				
Financial Assets							
Held at fair value:	4	0.004	0.040	0.004	0.040		
Money market funds	1	3,061	6,810	3,061	6,810		
Bond, equity & property funds	1	3,736	3,818	3,736	3,818		
Certificates of deposit Corporate & government bonds	2 1	0 10,152		0 10,152	0		
Assets held at amortised cost:	ı	10,132		10,132	U		
Long term loans to other authoritie	S						
Held at amortised cost:	Ü						
Corporate & government bonds	1		2,005		2,000		
Long-term loans to local	0		·				
authorities and housing	2		1,010		1,013		
Total		16,949	13,643	16,949	13,641		
Assets for which fair value is							
not disclosed *		13,099	15,116				
Total financial assets		30,048	28,759				
Recorded on balance sheet as:		0.740	0.000				
Long term investments		6,749	6,823			17e	
Long term debtors		6 15 655	40.043			17e	
Short term investments		15,655	10,042			17e	
Ocal codes to the		0.40.	7 100				
Cash and cash equivalents		3,104	7,402			17j	
Short term debtors		4,534	4,487			17i	
Short term service loans Total financial assets		30,048	28,760				
i otal Illialiciai assets		30,048	20,700				

^{*} the fair value of short term liabilities and assets including trade payables and receivables is assumed to approximate to the carrying amount.

19 Financial Instruments - Risks

Hampshire Fire & Rescue Authority complies with CIPFA's Code of Practice on Treasury Management and Prudential Code for Capital Finance in Local Authorities, both revised in December 2017.

In line with the Treasury Management Code, HFRA approves a Treasury Management Strategy before the commencement of each financial year.

The Strategy sets out the parameters for the management of risks associated with financial instruments. HFRA also produces Treasury Management Practices specifying the practical arrangements to be followed to manage these risks.

The Treasury Management Strategy includes an Investment Strategy in compliance with the Ministry for Housing, Communities and Local Government Guidance on Local Government Investments. This Guidance emphasises that priority is to be given to security and liquidity, rather than yield. HFRA's Treasury Management Strategy and its Treasury Management Practices seek to achieve a suitable balance between risk and return or cost.

The main risks covered are:

- Credit risk: The possibility that the counterparty to a financial asset will fail to meet its contractual obligations, causing a loss to HFRA
- Liquidity risk: The possibility that HFRA might not have the cash available to make contracted payments on time
- Market risk: The possibility that an unplanned financial loss will materialise because
 of changes in market variables such as interest rates or equity prices.

Credit Risk: Investments

HFRA manages credit risk by ensuring that investments are only placed with organisations of high credit quality as set out in the Treasury Management Strategy. These include commercial entities with a minimum long-term credit rating of BBB+, the UK government, other local authorities, and organisations without credit ratings upon which HFRA has received independent investment advice. Recognising that credit ratings are imperfect predictors of default, HFRA has regard to other measures including credit default swaps and equity prices when selecting commercial entities for investment.

A limit of £4m of the total portfolio is placed on the amount of money that can be invested with a single counterparty (other than the UK government). For unsecured investments in banks, building societies and companies, a smaller limit of £2m applies. HFRA also sets limits on investments in certain sectors. No more than £10m in total can be invested for a period longer than one year.

The credit quality of £10.2m of HFRA's investments is enhanced by collateral held in the form of covered bonds collateralised by UK residential mortgages. The collateral significantly reduces the likelihood of HFRA suffering a loss on these investments. The table below summarises the credit risk exposures of HFRA's investment portfolio by credit rating:

	Long	term	Short term			
	2017/18	2018/19	2017/18	2018/19		
Credit rating	£'000	£'000	£'000	£'000		
AAA	3,013	2,005	7,139	4,009		
AA+	0	0	0	0		
AA	0	0	0	0		
AA-	0	0	610	1,070		
A+	0	0	0	1,003		
Α	0	0	1,506	1,001		
A-	0	0	0	0		
AAA Money Market Funds	0	0	3,061	6,810		
Unrated local authorities	0	1,010	7,014	4,019		
Unrated pooled funds	3,736	3,818	0	0		
Total Investments	6,749	6,833	19,330	17,912		

Liquidity Risk

HFRA has ready access to borrowing at favourable rates from the Public Works Loan Board and other local authorities, and at higher rates from banks and building societies. There is no perceived risk that HFRA will be unable to raise finance to meet its commitments. It is however exposed to the risk that it will need to refinance a significant proportion of its borrowing at a time of unfavourably high interest rates. This risk is managed by maintaining a spread of fixed rate loans, limiting the amount of HFRA's borrowing that matures in any one financial year. The maturity analysis of the principal sums borrowed is as follows:

Time to maturity (years)	31/03/2018	31/03/2019
	£'000	£'000
Not over 1	0	(100)
Over 1 but not over 2	(100)	(1,150)
Over 2 but not over 5	(2,350)	(1,550)
Over 5 but not over 10	(800)	(450)
Over 10 but not over 20	(5,100)	(5,100)
Over 20 but not over 30	0	
Total	(8,350)	(8,350)

Market Risks: Interest Rate Risk

HFRA is exposed to risk in terms of its exposure to interest rate movements on its borrowings and investments. Movements in interest rates have a complex impact on the authority.

For instance, a rise in interest rates would have the following effects:

- borrowings at variable rates the interest expense will rise
- borrowings at fixed rates the fair value of the liabilities borrowings will fall

- investments at variable rates the interest income credited will rise
- investments at fixed rates the fair value of the assets will fall.

Investments measured at amortised cost and loans borrowed are not carried at fair value, so changes in their fair value will have no impact on the Comprehensive Income and Expenditure Statement. However, changes in interest payable and receivable on variable rate borrowings and investments will be posted to the Surplus or Deficit on the Provision of Services. Movements in the fair value of fixed rate investments measured at fair value will be reflected in Other Comprehensive Income or the Surplus or Deficit on the Provision of Services as appropriate.

The Treasury Management Strategy aims to mitigate these risks by setting upper limits on its net exposures to fixed and variable interest rates. At 31 March 2019, the entire net principal borrowed (i.e. debt net of investments) was exposed to fixed rates. HFRA's investments in floating rate notes (£7m at 31 March 2019) and pooled funds (£10.31m at 31 March 2019) are classed as being held at variable rates and exposed to interest rate risk.

If all interest rates had been 1% higher (with all other variables held constant) the financial effect would be:

	£ 000
Increase in interest payable on variable rate borrowings	0
Increase in interest receivable on variable rate investments	(199)
Decrease in fair value of investments held at FVPL	8
Impact on (Surplus) or Deficit on the Provision of Services	(191)
Decrease in fair value of investments held at FVOCI	0
Impact on Comprehensive Income and Expenditure	(191)
Decrease in fair value of loans and investments at amortised cost	36
Decrease in fair value of fixed rate borrowing	(843)

The approximate impact of a 1% fall in interest rates would be as above, but with the movements being reversed.

Market Risks: Price Risk

The market prices of HFRA's fixed rate bond investments and its units in pooled bond funds are governed by prevailing interest rates and the market risk associated with these instruments is managed alongside interest rate risk.

HFRA's investment in a pooled property fund and pooled equity funds are subject to the risk of falling commercial property and share prices. This risk is limited by HFRA's investment strategy, which limits the amount invested in pooled funds A fall in commercial property or share prices would result in a charge to the surplus or deficit on the provision of services — this would have no impact on the General Fund until the investment was sold.

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20 Provisions

Provisions are liabilities of uncertain timing or amount.

Provisions are charged to the Comprehensive Income and Expenditure Statement in the year that the Authority has a present obligation (legal or constructive) and are measured at the best estimate at the balance sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance Sheet. Estimated settlements are reviewed at the end of each financial year – where it becomes less than probable that payments will now be required (or a lower settlement than anticipated is made), the provision is reversed and credited back to the Comprehensive Income and Expenditure Statement.

The Authority holds the following provisions.

- Uninsurable and other claims. This covers costs which may arise as a result of the Authority being uninsured for a period (the Authority's insurers went into liquidation some years ago), possible employment tribunals (together with their associated costs) and other claims made against the Authority. These cases may take a number of years to settle
- Pension liabilities relating to temporary promotions that will be funded by the Authority.
- Business rate appeals relating to valuations, which may impact on future business rates collected by the Authority.

The movement on these provisions can be summarised as follows:

	Uninsurable and other claims	Pension liabilities	Tax liabilities	Provision charged to net cost of services	Business Rate appeals	Total provision made
	£'000	£'000	£'000	£'000	£'000	£'000
Balance as at 1 April 2018	(147)	(290)	0	(437)	(826)	(1,263)
Payments made in the year	86	85		171	235	406
(Increase) /decrease	(55)			(55)	(406)	(461)
Balance as at 31 March 2019	(116)	(205)	0	(321)	(997)	(1,318)

21 Defined benefit pension schemes

21a Participation in pension schemes

As part of the terms and conditions of employment of its employees, the Authority makes contributions towards the cost of post employment benefits. Although these benefits will not actually become payable until the employees retire, the Authority has a commitment to make the payments that need to be disclosed at the time that employees earn their future entitlement.

The Authority participates in a number of pension schemes:

- the Local Government Pension Scheme (LGPS) for support staff which is administered by Hampshire County Council. This is a funded defined benefit scheme meaning that the Authority and employees pay contributions into a fund, calculated at a level intended to balance the pension liabilities with investment assets. Benefits earned up to 31 March 2014 are linked to final salary and benefits after 31 March 2014 are based on a Career Average Revalued Earnings (CARE) scheme. Discretionary arrangements for the award of post retirement benefits upon early retirement can be made. These are an unfunded defined benefit arrangement, under which liabilities are recognised when awards are made. However, there are no investment assets built up to meet these pensions liabilities, and cash has to be generated to meet actual pension payments as they eventually fall due;
- the 1992 Firefighters' Pension Scheme (FPS);
- the 2006 New Firefighters' Pension Scheme (FPS). This scheme was opened to new members from 1 April 2006;
- the 2015 Firefighters' Pension Scheme (FPS); and
- the Modified 2015 Firefighters' Pension Scheme (FPS) for retained firefighters.

All of the Firefighters pension schemes are unfunded schemes, meaning that there are no investment assets built up to meet the pensions liabilities, and cash has to be generated to meet the actual pension payments as they eventually fall due. All costs in connection with the scheme except those relating to injury pensions and any ill-health early retirement costs are funded by the Government. All costs in relation to injury pensions, ill-health early retirement costs and pensions relating to temporary promotions are met by the employer.

The 2015 scheme is a career average scheme (CARE), and is available to operational firefighters appointed on or after 1 April 2015. Serving firefighters will also have been transferred into the scheme, unless they have protected status under one of the existing schemes.

22 Transactions relating to post-employment benefits

The cost of post-employment benefits is recognised in the Net Cost of Services when they are earned by employees, rather than when the benefits are eventually paid as pensions. However, the charge required to be made against the Council tax is based on the cash payable in the year, so the real cost of retirement benefits is reversed out of the General Fund via the Movement in Reserves Statement. The following transactions have been

made in the Comprehensive Income and Expenditure Account and the General Fund Balance via the Movement in Reserves Statement during the year:

	Firefighters' Pension Schemes		Injury P (firefiç	
	2017/18 £'000	2018/19 £'000	2017/18 £'000	2018/19 £'000
Comprehensive Income and Expenditure Statement				
Cost of Services				
- Current service cost	11,330	11,340	710	720
- Past service costs	0	28,510	0	0
- (Gain)/loss from settlements	0	0	0	0
Financing and Investment Income and Expenditure				
Net interest expense	16,840	17,570	730	760
Total Charge to the Surplus or Deficit on the Provision of		==		
Services	28,170	57,420	1,440	1,480
Other post-employment benefit charged to the Comprehensive Income and Expenditure Statement				
Remeasurement of the net defined benefit liability comprising:				
- Actuarial (Gains)/Losses arising	5,362	2,607	690	570
Total post-employment benefit charged to the Comprehensive Income and Expenditure Statement	33,532	60,027	2,130	2,050
Movement in Reserves Statement				
Reverse charge to Provision of Services	(28,170)	(28,910)	(1,440)	(1,480)
Actual amount charged against the General Fund Balance for pensions in the year				
Employer's contributions to the scheme	4,202	4,107	0	0
Benefits paid direct to beneficiaries	0	0	670	690
Charge on General Fund	4,202	4,107	670	690

	LGPS (Staff)		All sch Sum	mary
	2017/18	2018/19	2017/18	2018/19
	£'000	£'000	£'000	£'000
Comprehensive Income and Expenditure Statement Cost of Services				
- Current service cost	2,230	2,440	14,270	14,500
- Past service cost	0	1,070	0	29,580
Financing and Investment Income and Expenditure	0	0	0	0
Net interest expense Total Charge to the Surplus or Deficit on the Provision of	510	570	18,080	18,900
	2,740	4,080	32,350	62,980
Other post-employment benefit charged to the Comprehensive Income and Expenditure Statement Remeasurement of the net defined benefit liability				
comprising: - Return on plan assets	(160)	(2,970)	(160)	(2,970)
- Actuarial (Gains)/Losses arising:-	1,440	1,200	7,492	4,377
Total post-employment benefit charged to the	4,020	2,310	39,682	64,387
Comprehensive Income and Expenditure Statement	.,0_0	_,0.0		0.,001
Movement in Reserves Statement				
Reverse charge to Provision of Services	(2,740)	(4,080)	(32,350)	(62,980)
Actual Amount charged against the General Fund Balance for pensions in the year				
Employer's contributions to the scheme	1,690	1,890	5,892	5,997
Benefits paid direct to beneficiaries	0	0	670	690
Charge on General Fund	1,690	1,890	6,562	6,687

23 Liabilities in relation to post-employment benefits

The following tables set out the reconciliation of the various schemes' liabilities, discounted to their present value using a calculated discount rate based on a series of calculations for high quality corporate bonds over a range of periods.:

		Firefighters'		
2017/18	LGPS	Pension	Injury	Total
		Schemes		
_	£'000	£'000	£'000	£'000
1 April	60,020	654,680	28,280	742,980
Current service cost	2,230	11,330	710	14,270
Interest cost	1,540	16,840	730	19,110
Contributions by scheme participants	510	3,360	0	3,870
Actuarial (gains) and losses	1,440	15,300	690	17,430
Net benefits paid out	(1,730)	(17,500)	(670)	(19,900)
Past service costs	0	0	0	0
31 March	64,010	684,010	29,740	777,760

		Firefighters'		
2018/19	LGPS	Pension	Injury	Total
		Schemes		
_	£'000	£'000	£'000	£'000
1 April	64,010	684,010	29,740	777,760
Current service cost	2,440	11,340	720	14,500
Interest cost	1,650	17,570	760	19,980
Contributions by scheme participants	520	3,340	0	3,860
Actuarial (gains) and losses	1,200	14,900	570	16,670
Net benefits paid out	(1,610)	(19,740)	(690)	(22,040)
Past service costs	1,070	28,510	0	29,580
31 March	69,280	739,930	31,100	840,310

24 Assets in relation to post-employment benefits

The following table set out the reconciliation of the fair value of the Local Government Pension Scheme:

2017/18 £'000		2018/19 £'000
39,450	1 April	41,110
1,030	Expected return on assets	1,080
160	Actuarial gains and (losses)	2,970
1,690	Employer contributions	1,890
510	Contributions by scheme participants	520
(1,730)	Net benefits paid out	(1,610)
41,110	31 March	45,960

Fair value means:

for quoted securities - the current bid price;

for unquoted securities - this is based on a professional estimate;

for unitised securities - the current bid price;

for property - an estimate of the market value.

The expected return on scheme assets is determined by considering the expected returns available on the assets underlying the current investment policy. Expected yields on fixed interest investments are based on gross redemption yields as at the Balance Sheet date. Expected returns on equity investments reflect long-term real rates of return experienced in the respective markets.

The actual return on assets in the year was a gain of £4.05m in 2018/19 (£1.19m gain in 2017/18).

25 Pension Scheme Assets

The Local Government Pension Scheme assets consist of the following categories, by proportion of the total assets held by the Fund:

31 March	31 March	31 March	31 March
2018	2019	2019	2019
<u></u> %	Quoted %	Unquoted %	Total %
62.6 Equities	54.0	6.4	60.4
23.7 Government bonds	22.6	0.1	22.7
7.0 Property	0.7	6.9	7.6
1.0 Corporate bonds	1.1	4.1	5.2
2.6 Cash	2.3	-	2.3
3.1 Other (hedge funds, currency holdings, futures, private equities)	0.1	1.7	1.8
100.0	80.8	19.2	100.0

The firefighters' schemes have no assets to cover their liabilities.

26 Impact on the Authority's cash flows

The liabilities show the underlying commitments that the Authority has in the long run to pay retirement benefits. The liability has a substantial impact on the net worth of the Authority recorded in the balance sheet. However, statutory arrangements for funding the deficit mean that the financial position of the Authority remains healthy.

Finance is only required to be raised to cover firefighters' pensions when the pension payments relate to injury pensions and the cost of ill-health early retirement. All other firefighter pensions are paid by the Government.

The deficit on the LGPS will be made good by increased contributions over the remaining life of employees, as assessed by the actuary. The objectives of the LGPS are to keep the employer's contribution rate as constant as possible. The aim is to achieve a 100% funding level over a period of 19 years from 1 April 2017. Funding levels are monitored on an annual basis. The next triennial valuation is due to be completed as at 31 March 2019.

The employer's regular contributions to the LGPS fund for the accounting period 31 March 2020 are estimated to be £2.51m. In addition pension strain contributions may be required.

27 Basis for estimating Assets and Liabilities

Liabilities have been assessed on an actuarial basis using the projected unit credit method, an estimate of pensions that will be payable in future years dependent on key assumptions covering:

- Financial assumptions
- Post Retirement Mortality
- Commutation.

All schemes have been assessed by an independent actuary, AON Hewitt Limited, against a formal actuarial valuation as at the following dates:

Scheme	Date
Local Government Pension Scheme – funded	31 March 2016
Local Government Pension Scheme – unfunded	31 March 2016
1992 Firefighters' Pension Scheme	31 March 2015
2006 Firefighters' Pension Scheme	31 March 2015
2015 Firefighters' Pension Scheme	31 March 2015
Firefighters' Injury and III-Health Pensions	31 March 2015

The post retirement mortality assumptions and key financial assumptions used by the independent actuary are set out in the following table.

31 March		31 March
2018		2019
3.2%	Rate of Inflation (RPI) (LGPS)	3.3%
3.2%	, , ,	3.3%
	, , ,	
2.1%	Rate of Inflation (CPI) (LGPS)	2.2%
2.1%	Rate of Inflation (CPI) Firefighter Schemes) 2.2%	
3.6%	Rate of increase in salaries (LGPS)	3.7%
3.6%	Rate of increase in salaries (Firefighter Schemes)	3.7%
2.1%	Rate of increase in pensions (LGPS)	2.2%
3.6%	Rate of increase in pensions (Firefighter Schemes)	2.2%
2.5%	Rate for discounting scheme liabilities (LGPS)	2.4%
2.6%	Rate for discounting scheme liabilities (Firefighter Schemes)	2.4%
	Longevity at 65 for current Pensioners (years):	
24.1	Men (LGPS)	23.3
27.2	Women (LGPS)	26.1
22.2	Men (Firefighter Schemes)	21.4
24.7	Women (Firefighter Schemes)	23.7
	Longevity at 65 for future Pensioners (years):	
26.2	Men (LGPS)	24.9
29.4	Women (LGPS)	27.8
24.3	Men (Firefighter Schemes)	27.0
	,	_
27.0	Women (Firefighter Schemes)	25.6

The mortality assumptions are based on the recent actual mortality experience of members within the fund and allow for expected future mortality improvements.

The commutation assumptions used by the independent actuary are:

	31 March 2018	31 March 2019
LGPS	Each member was assumed to surrender pension on retirement, such that the total cash received (including any accrued lump sum from pre 2008 service) is 70% of the permitted maximum.	Each member was assumed to surrender pension on retirement, such that the total cash received (including any accrued lump sum from pre 2008 service) is 70% of the permitted maximum.
Firefighter schemes	Assumed that 90% of members of the 1992 Scheme commute 25% of their pension.	Assumed that 90% of members of the 1992 Scheme commute 25% of their pension.

Assumed that 75% of members of the 2006 and 2015 schemes commute 25% of their pension.

Assumed that 75% of members of the 2006 and 2015 schemes commute 25% of their pension.

28 Sensitivity analysis of financial assumptions

The estimation of the defined benefit obligations is sensitive to the actuarial assumptions set out in the preceding tables. The sensitivity analysis' below have been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting period and assumes for each change that the assumption analysed changes whilst all other assumptions remain constant. For example, the assumptions in longevity assume that life expectancy increases for men and women. In practice, this is unlikely to occur and changes in some of the assumptions may be interrelated. The assumptions used in the analysis have followed accounting policies for the scheme i.e. on an actuarial basis using the projected unit credit method. The method and types of assumptions used in preparing the sensitivity analysis below did not change from those used in the previous method. A sensitivity analysis has not been undertaken on unfunded benefits as it is immaterial.

Baseline:-

Fire Schemes

Present Value of total obligation (excluding injury benefits) @ 31 March 2019= £739.93m Projected Service cost 2019/20 = £12.49m

Local Government Superannuation Scheme

Present Value of total obligation (funded scheme only) @ 31 March 2019 = £68.17m Projected Service cost 2019/20 = £2.59m

	LGPS + 0.1% p.a 0.1% p.a.		Fire Schemes + 0.1% p.a 0.1% p.a.	
Adjustment to discount rate		VII.70 p.u.	,.	0.1.70 p.u.
* Present value of total obligations (£M)	67.83	70.68	724.92	755.28
* % change in present value of total				
obligations	-2.0%	2.1%	-2.0%	2.0%
* Projected service cost (£M)	2.51	2.67	11.99	13.00
* % change in projected service cost	-3.0%	3.0%	-4.0%	4.1%
Rate of general increase in salaries				
* Present value of total obligations (£M)	69.57	68.91	744.65	735.27
* % change in present value of total obligations	0.5%	-0.5%	0.6%	-0.6%
* Projected service cost (£M)	2.59	2.59	12.77	12.22
* % change in projected service cost	0.0%	0.0%	2.2%	-2.2%
Rate of increase to pensions in payment a	nd deferred	pensions		
* Present value of total obligations (£M)	70.34	68.16	750.50	729.52
* % change in present value of total obligations	1.6%	-1.6%	1.4%	-1.4%
* Projected service cost (£M)	2.67	2.51	12.72	12.26
* % change in projected service cost	3.0%	-3.0%	1.8%	-1.8%
Adjustment to mortality age rating assump	Adjustment to mortality age rating assumption			
	-1 year	+1 year	-1 year	+1 year
* Present value of total obligations (£M)	71.44	67.06	763.61	716.25
% change in present value of total obligations	3.2%	-3.2%	3.2%	-3.2%
* Projected service cost (£M)	2.69	2.49	12.99	12.00
* % change in projected service cost	3.9%	-3.8%	4.0%	-3.9%

29 Contingent liabilities and assets

Contingent liabilities

A contingent liability arises where an event has taken place that gives the authority a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Authority. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that payments will be required or the amount of the payment cannot be measured reliably.

Contingent liabilities are not recognised in the Balance Sheet but disclosed in a note to the accounts.

Contingent assets

A contingent asset arises where an event has taken place that gives the Authority a possible asset whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Authority.

Contingent assets are not recognised in the Balance Sheet but disclosed in a note to the accounts where it is probable that there will be an inflow of economic benefits or service potential.

30 Events after the balance sheet date

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. There are two types of events:

- those that provide evidence of conditions that existed at the end of the reporting period – the Statement of Accounts is adjusted to reflect such events.
- those that are indicative of conditions that arose after the reporting period the Statement of Accounts is not adjusted to reflect such events, but where a category of events would have a material effect, disclosure is made in the notes of the nature of the events and their estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

The Statement of Accounts was authorised for issue by the Chief Financial Officer on 23 July 2019. Events taking place after this date are not reflected in the financial statements or notes. Where events taking place before this date provided information about conditions existing at 31 March 2019, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information.

On 27 June 2019, the Supreme Court denied the Government's request to appeal the McCloud/Sargeant judgment that the transitional provisions introduced to the reformed judges and firefighters pension schemes in 2015 gave rise to unlawful age discrimination. The Government has stated its intention to engage fully with the Employment Tribunal to agree how the discrimination will be remedied for all the main public service pension schemes. The assumptions of the Government Actuary Department (GAD), have been used to update the past service cost in the Comprehensive Income and Expenditure Statement and the net pension liability on the balance sheet. This is offset by the same adjustment in the Pension Reserve.

31 Cash Flow Statement

The adjustment to the surplus or deficit for non-cash items comprises the following items:

31.1 The adjustment for non-cash items

2017/18 £'000		2018/19 £'000
(5,388)	Depreciation	(5,213)
(505)	Impairments & downward revaluations	(1)
0	Amortisations	0
0	(Increase)/Decrease in expected loss allowance for receivables	0
3,865	(Increase)/Decrease in creditors	871
(3,176)	Increase/(Decrease) in debtors	1,190
(20)	Increase/(Decrease) in inventories	33
(521)	(Increase)/Decrease in provisions	(461)
436	Actual cash payments made from provisions	406
(25,788)	Movement in pension liability	(56,293)
60	Movement in the value of investment properties & financial instruments	111
(55)	Carrying amount of non current assets and non current assets held for sale, sold or derecognised	(1,264)
0	Other non-cash items charged to the net surplus or deficit on the provision of services	(3)
(31,092)	Adjustment for non-cash items	(60,624)

31.2 The adjustment for items that are financing or investing cash flows comprises the following items:

2017/18		2018/19
£'000	_	£'000
0	Proceeds from the sale of fixed assets	0
0	Capital grants and contributions received	(500)
0	Adjustment for activities that are investing or financing cash flows	(500)

The cash flow from operating activities includes the following items:

2017/18		2018/19
£'000		£'000
(147)	Interest received	(183)
(182)	Dividends received	(182)
399	Interest paid	400
70	Net cash outflow from operating activities	35

31.3 The cash flow from investing activities comprises the following items:

2017/18 £'000		2018/19 £'000
	Cash outflows	
3,271	Purchase of property, plant and equipment	4,922
18,197	Purchase of short-term and long-term investments	18,558
	Cash inflows	
0	Proceeds from the sale of property, plant and equipment	0
(18,180)	Proceeds of sale of short-term and long-term investments	(24,184)
126	Capital grants received	500
0	Other income	0
3,414	Net cash outflow from investing activities	(204)

31.4 The cash flow from financing activities comprises the following items:

2017/18 £'000	_	2018/19 £'000
	Cash outflows	
32	Cash payments for the reduction of the outstanding liabilities relating to finance leases	0
0	Repayments of long and short term borrowing	0
0	Other payments for financing activities	0
	Cash inflows	
0	Cash receipts of long and short term borrowing	0
0	Other receipts from financing activities	0
32	Net cash outflow from financing activities	0

32 Accounting policies

General principles

The Statement of Accounts summarises the Authority's transactions for the relevant financial year and its position at the relevant year end of 31 March. It has been prepared in accordance with the Accounts and Audit Regulations 2015 and the Code of Practice on Local Authority Accounting in the United Kingdom (the Code) which is based on International Financial Reporting Standards (IFRS).

The accounting convention adopted in the Statement of Accounts is principally historical cost, modified by the revaluation of certain categories of non-current assets and financial instruments.

Accruals of income and expenditure

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received. In particular:

- Revenue from the provision of services is recognised when the Authority can
 measure reliably the percentage of completion of the transaction and it is
 probable that economic benefits or service potential associated with the
 transaction will flow to the Authority.
- Supplies are recorded as expenditure when they are consumed where there is
 a gap between the date supplies are received and their consumption; they are
 carried as inventories on the Balance Sheet.
- Expenses in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made.
- Employee benefits, including pension benefits are accounted for as they are earned.
- Interest receivable on investments and payable on borrowings is accounted for respectively as income and expenditure on the basis of the effective interest rate for the relevant financial instrument rather than the cash flows fixed or determined by the contract.

Where revenue and expenditure have been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet. Where debts may not be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.

Prior period adjustments, changes in accounting policies and estimates and errors

Prior period adjustments may arise as a result of a change in accounting policies or to correct a material error. Changes in accounting estimates are accounted for prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment.

Changes in accounting policies are only made when required by proper accounting practices or the change provides more reliable or relevant information about the effect of transactions, other events and conditions on the Authority's financial position or financial performance. Where a change is made, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied.

Material errors discovered in prior period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period.

Intangible assets

Intangible assets do not have physical substance but are identifiable and controlled by the Authority and bring benefits to the Authority for more than one year. Typical examples include software licences and internally developed websites developed to deliver services rather than information about services. The Authority does not have any material intangible assets. Capital expenditure on immaterial intangible assets is classified as furniture and equipment.

Inventories and long term contracts

Inventories are included in the Balance Sheet at latest procured cost as this is not materially different from the recommended practice of carrying them at the lower of cost or net realisable value. Long term contracts are accounted for on the basis of charging services with the value of works and services received under the contract during the financial year. The cost of capital schemes that are in progress at the date of the balance sheet are included as Assets Under Construction within Property, Plant and Equipment.

VAT

VAT payable is included as an expense only to the extent that it is not recoverable from Her Majesty's Revenue and Customs. VAT receivable is excluded from income.

Interests in Companies and Other Entities

The Authority reviews their collaborative arrangements on an annual basis and will account for these accordingly or disclose their material interests in other entities where they exist.

Disclosures of material involvement with other entities are provided under note 12.

Under IFRS10 the Authority is required to produce consolidated group accounts as it has sole ownership and therefore control over a company '3SFire Ltd'. However, as permitted the Authority will not produce group accounts until the financial impact of their interest in the Company becomes material.

33 Critical judgements in applying accounting policies

In applying accounting policies set out in note 1, the Authority has had to make certain judgements about complex transactions or those involving uncertainty about future events. The critical judgements made in the Statement of Accounts are:

- There is a high degree of uncertainty about future levels of funding for local government. The Authority has made decisions as to how much it should be adding to both the capital payments and transformation reserves in order to help minimise the impact of reduced funding.
- The Authority has made judgements on whether its vehicle lease arrangements are operating leases or finance leases. These judgements are based on an assessment as to whether the risks and rewards of ownership have been transferred from the lessor to the lessee. The results of the tests are that front line appliances are finance leases and support vehicles remain as operational leases. The accounting treatment for operating and finance leases is significantly different but would have a significant effect on the accounts if any new lease entered into were of an extremely high value.
- Judgements have been made on whether any contracts for services include embedded leases. None have been identified.
- Judgements about the likelihood of pending and potential liabilities have been
 made and whether a provision should be made or whether there is a contingent
 liability. This includes appeals against the rateable value of business properties
 and legal claims that could eventually result in the payment of compensation or
 other settlement. The judgements are based on the degree of certainty around
 the results of pending cases based on experience in previous years or in other
 local authorities.

The Authority has made certain judgements about how to classify their partnership working. Not all partnership working has been deemed to meet the definition of a collaborative arrangement.

The following arrangements have been deemed outside the scope of group accounts, but due to the Authority having contractual rights and obligations and rights to assets and liabilities arising from their partnership agreements the transactions associated with the collaborative arrangement are included in the authority's accounts.

- Network Fire Control Services Partnership
- South Central Ambulance Service (SCAS) Co-responder scheme.
- Joint working with Hampshire County Council and Hampshire Constabulary

In the case of 3SFire Ltd they have been judged to be a subsidiary of the Authority and therefore group accounts will be required when their turnover becomes material. However, for 2018/19 this has been judged immaterial as their turnover is less than 1% of the Authority's total income.

34 Assumptions made about the future and other major sources of estimation uncertainty

The Statement of Accounts contains estimated figures on the Authority's net liability to pay pensions that are based on a number of complex assumptions made by the scheme's actuaries about things such as retirement ages, mortality rates, rate at which salaries will increase, expected returns on pension fund assets and the actual remedy agreed for transitional provisions. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with complete certainty, actual results could be different from the assumptions and estimates. Sensitivity analysis to these assumptions is included in note 28.

Since the introduction of Business Rates Retention Scheme effective from 1 April 2013, Local Authorities are liable for successful appeals against business rates charged to businesses in earlier financial years in their proportionate share. Therefore, a provision has been recognised this year for the best estimates as provided by the district, borough and unitary authorities in Hampshire of the amount that businesses have been overcharged up to 31 March 2019. In most cases the estimates have been based on the Valuation Office (VAO) ratings list of appeals and the analysis of successful appeals to date when providing the estimate of total provision up to and including 31 March 2019.

The Authority commissions a 5 year rolling programme of PPE valuations, unless events indicate that a valuation is required ahead of the next planned valuations. Valuations are undertaken by qualified valuers within Hampshire County Council's Property department in accordance with the Royal Institute of Chartered Surveyors (RICS) professional standards using recognised measurement techniques. For assets not included in the current year's valuation programme, the change in value is estimated using Building Cost Information Services (BCIS) indices. This is shown in note 16. This does not impact the usable reserves available to the authority.

35 Accounting Standards Issued, Not Yet Adopted

The Code of Practice on Local Authority Accounting in the United Kingdom (the Code) requires the disclosure of information relating to the expected impact of an accounting change that will be required by a new standard that has been issued but not yet adopted.

The additional disclosures that will be required in the 2019/20 financial statements in respect of accounting changes introduced in the 2019/20 Code are:

- Amendments to IAS 40 Investment Property: Transfers of Investment Property This sets out further details about when property can be classified as investment property. The impact is not expected to be material.
- IFRIC 22 Foreign Currency Transactions and Advance Consideration This specifies how payments in foreign currencies made in advance of receiving goods or services should be accounted for. The impact is not expected to be material.

- IFRIC 23 Uncertainty over Income Tax Treatments This guides how income tax should be accounted for in situations of uncertainty. The impact is not expected to be material.
- Amendments to IFRS 9 Financial Instruments: Prepayment Features with Negative Compensation – This clarifies that amortised cost should be used where prepayments are substantially lower than the unpaid principal and interest. The impact is not expected to be material.
- The Annual Improvements to IFRS Standards 2014 2016 Cycle also introduces two changes, which are not expected to be material:
 - IFRS 12 Disclosure of Interests in Other Entities: Clarification of the Scope of the Standard
 - IAS 28 Investments in Associates and Joint Ventures: Measuring an Associate or Joint Venture at Fair Value

36 Pension Fund Account

2017/18		201	8/19
£'000		£'000	£'000
	Contributions receivable:		
(4,108)	Normal contributions from employer	(3,976)	
• • • • • • • • • • • • • • • • • • • •	Early retirement contributions from employer	(142)	
(3,373)	Contributions from members	(3,343)	(7,461)
(7,602)			
(275)	Transfers in		(52)
	Benefits payable:		
14,883	Pensions	16,118	
2,807	Commutations and lump sum retirement benefits	3,502	
0	Lump sum death benefits	26	19,646
17,690			
	Payments to and on account of leavers:		
_	Refunds of contributions	4	
	Individual transfers out to other schemes	0	4
0			
9,813	Net amount payable for the year before top-up grant receivable from the Government		12,138
(0.813)	Top up grant receivable from the Government		(12,138)
(3,013)			(12,130)
0	Net amount receivable/payable for the year		0

Net Assets statement

2017/18 £'000	Net current assets and liabilities	2018/19 £'000
2,164	Pension top-up grant receivable from Government	0
1,334	Pensions paid to pensioners in advance	0
0	Liabilties to be paid in relation to employee contribution holidays	0
(3,498)	Temporary (borrowing) / lending	0
0		0

37 Notes to the Pension Fund Accounting Statement

The accounting policies for the Pension Fund Account are the same as those of the main Authority and can be found in note 33 of the main Authority's financial statements.

Funding arrangements

The funding arrangements changed for the Firefighters' Pension scheme on 1 April 2006 at the same time as the New Firefighters' Pension Scheme was introduced. Before, the Authority was responsible for the cost of paying the pensions of its own former employees on a pay-as-you-go basis. Under the new arrangements the schemes remain unfunded and as before do not have any investment assets. The Authority no longer meets the out going pensions directly, instead it pays an employer's pension contribution based on a percentage of pay into the pension fund account. All Fire Authorities are required by legislation to operate a Pension Fund Account and the amounts paid into and out of it are specified by regulation.

The Account is balanced to nil each year by receiving cash in the form of a pension top-up grant from the Government equal to the amount by which the amount payable from the Account exceeded the amount receivable. Should the position arise where the amounts receivable ever exceed those payable then the surplus would be paid over to the Government.

Accounting for future liabilities

These accounts do not take into account the liabilities to pay pensions and other benefits after the end of the financial year. As this liability rests with the Authority it is included in the Authority's own Income and Expenditure Account and Balance Sheet. Further details can be found in notes 21 - 28 to the main Authority accounts.

Temporary borrowing or lending

This represents the balance held in or owed to Hampshire Fire & Rescue Authority's bank account.

Annual Governance Statement for Hampshire Fire and Rescue Authority

1. Scope of Responsibility

- **a.** Hampshire Fire and Rescue Authority (the Authority) is responsible for ensuring that:
 - its business is conducted in accordance with the law and to proper standards:
 - public money is safeguarded and properly accounted for, and used economically, efficiently and effectively;
 - pursuant to the Local Government Act 1999 it secures continuous improvements in the way in which its functions are exercised, having regard to a combination of efficiency, effectiveness and economy; and
 - there is a sound system of internal control which facilitates the effective exercise of the Fire Authority's functions and which include arrangements for the management of risk.
- b. This Annual Governance Statement explains how the Authority meets with the requirements of the Accounts and Audit (England) Regulations 2015, and complies with the principles contained in the Delivering Good Governance in Local Government Framework in 2016 edition.

2. The purpose of Corporate Governance

- a. Hampshire Fire and Rescue Service's corporate governance framework comprises the systems and processes, and cultures and values, by which Hampshire Fire and Rescue Service is directed and controlled. It enables the Authority to monitor the achievement of its priorities and to consider whether they have led to the delivery of appropriate, cost effective and efficient services.
- b. The system of internal control is a significant part of the framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve its aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risk to the achievement of the Authority's priorities. It evaluates the likelihood of those risks being realised and the impact should they be realised, to manage them efficiently, effectively and economically.
- c. Hampshire Fire and Rescue Service's corporate governance framework is designed to provide a robust governance process, streamlines decision making and supports efficient and effective operations for the Service. The effectiveness of the framework is evaluated throughout the year.
- d. The Framework demonstrates and enables the ability to deliver HFRS core purpose of making life safer in Hampshire, through cohesive working and clear routes of governance. Hampshire Fire and Rescue Authority set strategic direction and monitor, scrutinise and ensure delivery, whilst accountability for the achievement of the Authority's priorities sit with the new Executive Group.

- The Executive Group is chaired by the Chief Fire Officer and makes Officer decisions to ensure the successful delivery of strategic objectives.
- e. This framework has been in place at Hampshire Fire and Rescue Service for the year ending 31 March 2019 and up to the date of approval of the Statement of Accounts.

3. Core Principles of good governance

3.1 Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law

- 3.1.1 The Fire Authority continues to operate with 10 members, since the review of governance arrangements during 2015/2016. The Police and Crime Commissioner (PCC) can attend Authority meetings and has the ability to speak on items on the agenda. The new structure and arrangements have resulted in a strategic and business focus from the Authority with improved Member engagement and scrutiny. The Authority is in the best position to continue to lead Hampshire Fire and Rescue Service in delivering excellent quality services to the residents of Hampshire whilst remaining resilient and responsive to challenges in the future.
- 3.1.2 The key policies that set out the scope of authority for Members and explains the delegation to Officers is detailed in the Scheme of Delegation, Contract Standing Orders and Financial Regulations which are contained within the Authority's Constitution. Both Members and Officers are aware of their responsibilities within these policies. The Authority reviewed and approved minor amendments to The Constitution at their Authority meeting in July 2018.
- 3.1.3 The organisation's values are embedded in our ways of working. These values are underpinned by a range of policies and procedures including Codes of Conduct for Members which is included within The Constitution, and for Officers, the registers of interests, gifts and hospitality and Code of Conduct.
- 3.1.4 The Authority is committed to the highest ethical standards. A Code of Corporate Governance is included within The Constitution. The Code of Corporate Governance demonstrates a comprehensive commitment on the part of the Authority to accountability, integrity, ethical values and the rule of law.
- 3.1.5 Senior Management have the relevant professional external networks and expertise to identify the impacts of new legislation. Legal advice is also provided to ensure the Authority continues to comply with legislation and regulation.
- 3.1.6 The Service has reviewed its internal governance structures and set up several internal boards aligning to the new structure and arrangements to oversee key areas; such as the Risk and Strategy Board, Operations Management Board, Performance and Assurance Board, People and Organisational Development Board, and the Infrastructure and Security Board. These boards provide extra scrutiny on behalf of the Executive Group.

3.1.7 A Policy Framework has been developed and approved and is currently being implemented.

3.2 Ensuring openness and comprehensive stakeholder engagement.

- 3.2.1 The Authority's Service Plan 2015-2020 sets out our aims and objectives for the period based on a vision to work smarter, be more efficient, and to make life safer for everyone in Hampshire. It contains clear strategic priorities. The Plan is on the Authority's website and available to stakeholders electronically and in paper format (upon request).
- 3.2.2 Hampshire Fire and Rescue Service are actively consulting with the Authority to ensure comprehensive development of the future Service Plan 2020 2025 alongside an updated Integrated Risk Management Plan (IRMP).
- 3.2.3 The Authority operates in an open and transparent way. It complies with the Openness of Local Government Bodies Regulations 2014. The Authority's meetings are open to the public, and its papers and decisions are available through the website (save for individual items of a sensitive nature properly considered in confidential session). In addition, Authority meetings are filmed to enable staff and the public better access to view decision making.
- 3.2.4 Clear guidance and protocols on decision making, effective arrangements for the approval of exempt reports and a revised template for reports and decisions ensures that the Authority takes decisions in public when appropriate and after full consideration of relevant information.
- 3.2.5 The Authority, through the Service, enjoys a constructive relationship with the Trade Unions and Associations representing staff groups within the Service, through which meaningful consultation and negotiation on service issues takes place.
- 3.2.6 Public consultation to listen to stakeholders and inform decision making is undertaken where required and expected. Extensive consultation was undertaken during the Authority's Risk Review which was the most comprehensive integrated risk review the Service has carried out in recent years. The consultation process for the proposals enabled our staff, the public and other stakeholders to have their say on how their fire and rescue service should operate in the future. Extensive consultation was also undertaken for the proposed creation of a Combined Fire Authority with the Isle of Wight Fire and Rescue Service, enabling our staff, the public and other stakeholders to have their say on how their Fire Authority should operate in the future. Both of these processes were quality assessed by the Consultation Institute and found to have conformed to best practice.
- 3.2.7 Hampshire Fire and Rescue Authority has a long history of collaborative working with partner agencies. In particular, Blue Light Collaboration is governed by an Executive Board consisting of the Chief Officers and other senior leaders of Hampshire Constabulary, South Central Ambulance Service and Hampshire Fire and Rescue Service. The Board sets the strategic direction and oversees collaboration projects. The Chief Fire Officer reports progress to the Authority on a periodic basis.

3.3 Defining outcomes in terms of sustainable economic, social and environmental benefits.

- 3.3.1 Delivery of fire and rescue services and the associated community safety activity remains the Authority's core activity.
- 3.3.2 Our aim, vision and priorities are set out in the Hampshire Fire and Rescue Service Plan 2015-2020. The Plan sets out, for the benefit of our stakeholders, how the Authority:
 - Assesses risks;
 - Responds to changes and challenges; and
 - Sets priorities and targets for improvement.
- 3.3.3 Our priorities and aims are clear and arranged under the themes of 'Making life safer' and 'Making our Service stronger'. They are called our 'Safer, Stronger' aims. These focus our resources to the relevant community risks, and our organisational improvements to support our service delivery to ensure that we are efficient and effective. This Plan is underpinned by detailed plans and our corporate portfolio of projects. Progress against these plans is monitored through regular performance updates to the Executive Group and the Authority. A Service Plan mid-term progess evaluation was undertaken during the year. The evaluation, which was approved by the Authority in November 2018, enabled the opportunity to assess the deliverables of the Safer Stronger aims to ensure they reflect the current operating environment.
- 3.3.4 People Impact Assessments (PIAs) are used to identify any significant impact on people, and in particular, those who share a characteristic which is protected under equality law. PIAs are carried out prior to implementing a policy, procedure, change or decision with a view to ascertaining its potential impact.
- 3.3.5 Further impact assessments may be required prior to implementing a policy, procedure, change or decision, these include assessments of health and safety, environmental, data protection and financial impacts.

3.4 Determining the interventions necessary to optimise the achievement of the intended outcomes.

- 3.4.1 There are clear guidance and protocols for decision making. involvement of legal and finance officers in all significant decisions of the Authority ensures that decisions are only made after relevant options have been weighed and associated risks assessed.
- 3.4.2 The budget setting process is well established and prioritises budgets and spending to achieve intended outcomes. In recent years, the budget setting process has focussed on the achievement of savings to meet reductions in Government grant funding. However, it is clear that financial resources are focussed to deliver the Authority's aims and priorities which underpinned continuous improvement.
- 3.4.3 Risks associated with the delivery of plans are detailed in Risk Registers held at strategic and project level. These evaluate the effectiveness of existing control measures as well as identifying proposed mitigation. The

Strategic Risk Register was reviewed during the year. The review was carried out to ensure the risks on the register accurately reflect the current operational and organisation environment. The Authority approve the Strategic Risk Register and monitor it regularly through formal reporting.

3.5 Developing the entity's capacity including the capability of its leadership and the individuals within it.

- 3.5.1 The relationship between Members and Officers is established on a professional culture of mutual respect, trust and co-operation. A Member Officer Protocol has been developed to provide clarification around the two roles. The Member Officer Protocol is included within The Constitution. A Members Champions scheme is operated which is in support of an effective and professional relationship between Members and Officers in which both understand each other's role.
- 3.5.2 Members receive thorough induction training and attend the Authority Policy Advisor Group (APAG) meetings which are delivered during the year. APAG facilitates the two way exchange and update of information between Members and Officers. It also provides a forum for Officers to update Members on matters of interest and to provide awareness on specific topics. Members receive copies of key internal staff communications. The Authority has a Member Development champion who supports and oversees the development of Members in a number of ways, such as internal and external briefings and courses.
- 3.5.3 To ensure capability of leadership, the Executive Group have been enrolled onto the Insitute of Directors (IOD) Certificate in Company Direction, with professional membership to the IOD included. The leadership training will ensure professionalism of the Executive Group, governance and leadership, imparting wider benefits of resilience and skills to the Service.
- 3.5.4 The Authority, its committees and the Chief Fire Officer have access to a full range of professional advisers to enable them to carry out their functions effectively and in compliance with statutory requirements. Some legal and democratic services are provided through service level agreements with Hampshire County Council. The Shared Service partnership with Hampshire County Council and Hampshire Constabulary provides a wide pool of professional advice for areas such as HR, finance and procurement.
- 3.5.5 The Service has a People Strategy which describes what is required of our people. It provides clarity about what we will achieve to meet the changing needs and expectations of society and future opportunities for the delivery of services to our communities.
- 3.5.6 The Service has conducted numerous promotion boards at all levels across the 'Grey Book' organisation in order to deliver against the approved Appointments and Promotions Policy. Staff have been made aware of the process with suitably talented individuals identified development opportunities.
- 3.5.7 Hampshire Fire and Rescue Service regularly reviews the shape of its workforce against the context of its capacity and capability requirements to meet the needs of communities. This then informs a range of strategies such as recruitment, retention and people development in order to provide

- effective leadership and deploy appropriate resources to meet the needs of the Service.
- 3.5.8 Hampshire Fire and Recuse Service is developing a culture of on-going coaching style conversations which focus' upon high performance in all aspects of our work. Staff take personal responsibility for their own performance and how this contributes to the overall performance of their team. They are encouraged to use the range of learning opportunities that are available across the Service.
- 3.5.9 A Corporate Shared Services Workforce Development Learning Brochure has been created to deliver a variety of development programmes to support and develop staff at all levels across the organisation. There has been an increase in attendance at managerial leadership training courses, aimed at line managers to enable them to be suitably equipped to deliver effectively in their roles.

3.6 Managing risks and performance through robust internal control and strong public financial management.

- 3.6.1 The Authority operates a Risk Management methodology, with oversight of the arrangements provided by the Risk and Strategy Board, which reports to the Executive Group.
- 3.6.2 Performance management is in place to measure progress against aims and priorities to prompt remedial action where appropriate. The Performance and Assurance Board adds improved scrutiny of the performance management process. The Authority has a framework for regularly monitoring its performance with timely and relevant information. The Executive Group review key performance indicators on a regular basis and the Chief Fire Officer holds Directors to account for performance of their areas of the Service. The Authority holds the Chief Fire Officer to account and receives regular performance reports at its public meetings. The internal management structure for the Service has been reviewed and has been operating under a new structure and arrangements for improved efficiency, effectiveness and improvement of its ability to make communities safer.
- 3.6.3 We compare our performance to that of other fire and rescue services; for example, we make use of national benchmark information. This continues to show that we are performing well when compared with other similar fire and rescue services.
- 3.6.4 The Internal Audit Plan was developed to operate at a strategic level providing a value-adding, and proportionate level of assurance aligned to the Authority's key risks and objectives. This includes a regular review of the Service's risk management processes.
- 3.6.5 The internal audit plan incorporates provision for both proactive and reactive counter fraud and corruption work, which is underpinned by an Anti-Fraud and Corruption Strategy and Policy. The Service's approach is to identify areas that could present greatest risk or where managers have identified indicators that improvement is needed.
- 3.6.6 The delivery of the resulting internal audit plan enables the Chief Internal Auditor to provide an annual report providing an opinion on the overall

- adequacy and effectiveness of the framework of governance, risk management and control which is reported to the Executive Group.
- 3.6.7 The Standards and Governance Committee has a clear 'Terms of Reference' providing an effective source of scrutiny, challenge and assurance regarding the arrangements for managing risk and maintaining an effective control environment. This Committee consider the delivery and outcomes of the internal audit plan, along with scrutinising the Services performance in delivering against agreed actions.
- 3.6.8 The Authority has strong financial management arrangements at both the strategic and operational level and consistently obtains unqualified opinions for its annual accounts and value for money assessments. The Section 151 Officer is the Chief Finance Officer and all formal significant financial decision making has the benefit of advice and review from this officer or the wider finance team.
- 3.6.9 Financial management in key risk areas across the Service focusses on activity and performance management alongside the budget management processes and the financial management framework throughout the Service is appropriately advised and supported by the finance team.
- 3.6.10 The Authority has a medium term financial plan to inform its corporate planning. This identifies the likely levels of funding available to the Authority, the cost of its current spending plans and the shortfall we are anticipating in future years resulting from reducing funding received as part of the Fire Funding Formula. It also provides information on the level and use of reserves in transforming and improving the Service. The Authority has established a clear Financial Plan up to 2021 with the specific purpose of closing our predicted funding gap of £3.4m by 2021/22, based on the best information available to it. The medium term financial plan is overseen and monitored by our Exective Group and is regularly formally reported to the Authority at its public meetings.
- 3.6.11 Financial planning and management is fully integrated with, and driven by, the corporate planning and monitoring processes set out above. This includes processes for the forward planning of expenditure, consultation on budget proposals, setting and monitoring income and budgets, and the completion of final accounts.
- 3.6.12 The Treasury Management Strategy is reviewed regularly and approved by the Authority annually with the budget.

3.7 Implementing good practices in transparency reporting and audit to deliver effective accountability.

- 3.7.1 The 'Internal Audit Charter' is presented annually for approval by the Standards and Governance Committee. The purpose of the Internal Audit Charter is to formally define its purpose, authority, and responsibility. The Chief Internal Auditor has direct access to elected Members of the Authority and those who serve on the Standards and Governance Committee.
- 3.7.2 The on-going work of internal audit is presented through twice yearly progress reports to the Standards and Governance Committee providing an overview of Service performance. It considers delivery against the plan and the progress made by the Service in the implementation of management

- actions that have been agreed to mitigate risks identified through internal audit work.
- 3.7.3 Where appropriate, internal audit will gain assurances from third parties to contribute to their overall assurance opinion.
- 3.7.4 Representatives of External Audit routinely attend Standards and Governance Committee meetings and present External Audit reports. Any recommendations for corrective action detailed within Internal or External Audit reports are highlighted to Members.
- 3.7.5 Financial reporting complies with relevant statute, codes and good practice guidance. Financial and performance information are reported consistently throughout the year. Where relevant and appropriate, performance comparisons are made to other organisations.

4 Obtain assurances on the effectiveness of key controls.

- 4.1 Key controls relating to risks, internal control (including financial management) and governance processes are identified by senior managers as part of the governance framework and recorded on an annual return (assurance statement). Risks are included in strategic and project risk registers. Internal Audit, as part of its planned review of internal controls, regularly evaluates the key controls to determine their adequacy and carries out tests to confirm the level of compliance. An audit opinion on effectiveness is provided to management and any actions for improvement to be agreed.
- 4.2 The Service in compliance with the General Data Protection Regulations (GDPR) which came into effect in May 2018 has developed and continues to deliver training to staff and raise awareness to Authority Members.
- 4.3 Hampshire Fire and Rescue Authority prides itself on being a professional learning organisation that actively seeks challenge and review.
- 4.4 Her Majesty's Inspectorate of Constabulary's and Fire and Rescue Services (HMICFRS) concluded HFRS are 'Good' at effectively understanding risks within its community and 'Good' at efficiently managing its resources. HFRS was graded as 'Requires Improvement' at looking after its people. The Standards and Governance Committee approved the Action Plan for HFRS, which ensures measurable actions are identified to deliver improvement.
- 4.5 Other external reviews include the following:
 - ISO27001 Information Security Audit accreditation meaning that HFRS are compliant to the internationally recognised information security standard:
 - A Home Office review of arrangements for our Public Sector Network.
 - Hampshire Safeguarding Board's review of our safeguarding arrangements;
 - An external independent review, facilitated through the NFCC, was conducted for its ICT Transformation Project; and

- Annual penetration tests by authorised third-party companies to conform to ISO27001, Public Sector Network and Emergency Services Network accreditation requirements.
- 5 Evaluate assurances and identify gaps in control/assurance.
- 5.1 One of the key elements of the Corporate Governance regime and the production of the Annual Governance Statement is the methodology applied to obtain the necessary assurance. This has included:
 - a self-assessment assurance statement being sent every year to members of Senior Management;
 - consultation with other relevant Officers throughout the Service.
- 5.2 The assurance statements cover a range of corporate governance and performance issues and they refer to the existence, knowledge and application within departments of governance policies generally.
- 6 Action Plan ensuring continuous improvement of the system of governance.
- 6.1 There is a requirement for the Annual Governance Statement to include an agreed action plan showing actions taken or proposed to deal with significant governance issues. The annual statement should include reference to how issues raised in the previous year's Annual Governance Statement have been resolved.
- 6.2 HFRS' Corporate Governance Framework provides a robust mechanism to ensure significant governance issues are identified, and an appropriate action plan is agreed to continue improvement of the system of governance.
- 6.3 The following identifies the actions to ensure continuous improvement of key governance issues and will be carried out over the next year:
 - 6.3.1 The Service will implement a new, approved Service Plan for the period 2020-2025 along with an updated Integrated Risk Management Plan as a mechanism to deliver the Authority's aims and objectives in a manner supportive of the communities in which we serve.
 - 6.3.2 The Service will continue to implement the approved Service Policy Framework, ensuring that all policies are up to date, published on an appropriate platform and the process is embedded throughout the organisation.
 - 6.3.3 We will review the framework and arrangements that govern our Impact Assessments.
 - 6.3.4 Delivering on the areas of improvement outlined within the HMICFRS Inspection Action Plan.

- 7 In response to the Action Plan outlined in the 2017/18 Annual Governance Statement:
- 7.1 There is a requirement for the Annual Governance Statement to include reference to how issues raised in the previous year's Annual Governance Statement have been resolved.
- 7.2 The following identifies the actions resolved in 2018/2019:
 - 7.2.1 We carried out a new Strategic Assessment to inform a new Service Plan.
 - 7.2.2 The Performance and Assurance Board has reviewed the Service's consultation strategy as part of the planning stage of any new or existing piece of work and created processes that ensure responsible individuals undertake consultation actions alongside our impact assessment requirements. This has been further enhanced by concurrent and post project evaluation reporting requirements.
 - 7.2.3 Following the Authority Governance Review, the Authority have approved a new constitution and continue to review this to ensure effectiveness and efficiency. The associated Governance Improvement Plan has been completed.
 - 7.2.4 The Service has implemented enhanced controls around budget management and reporting processes. The Executive Group produce regular dashboards and reports relating to financial expenditure, including reporting on forecast positions and risk. Directors are held accountable for budget monitoring within individual functions; and are supported by the Finance Team.
 - 7.2.5 The Service has been inspected by Her Majesty's Inspectorate of Constabulary and Fire and Rescuse Services (HMICFRS) and implemented an HMICFRS Inspection Action Plan to deliver on outcomes of the inspectorate report. The Performance and Assurance Board will monitor action plan progress and report into the Executive Group.

Declaration

We have been advised on the implications of the result of the review of the effectiveness of the governance framework and that the arrangements continue to be regarded as fit for purpose in accordance with the governance framework. The areas already addressed and those to be specifically addressed with new actions planned are set out in this Statement.

We propose over the coming year to take steps to further enhance our governance arrangements. We are satisfied that these steps will address the need for improvements that were identified in our review of effectiveness and will monitor their implementation and operation as part of our next annual review.

Signed: Neil Odin Signed: Chris Carter

Chief Officer Chairman Date: Date:

Glossary

Accruals basis

Accounting for income and expenditure during the financial year in which they are earned or incurred, not when money is received or paid.

Actuary

A person or firm who analyses the assets and future liabilities of a pension fund and calculates the level of contributions needed to keep it solvent.

Actuarial gains and losses

These are changes in the net pension liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions.

Amortisation

The process of writing down the cost of an asset or liability through depreciation or repayment of principle over a suitable period of time.

Assets held for sale

Assets that the Authority intends to sell within the next year and are actively marketed as such.

Budget requirement

Planned spending to be met from council tax, general Government grants and business rates.

Capital adjustment account

An account that reflects the difference between the cost of fixed assets consumed and the capital financing set aside to pay for them.

Capital expenditure

Expenditure on the acquisition or creation of a fixed asset or expenditure that adds to and does not merely maintain the value of an existing fixed asset.

Capital receipt

Proceeds from the sale of capital assets (e.g. land, buildings and equipment).

Chartered Institute of Public Finance and Accountancy (CIPFA)

The professional accountancy body for public services which recommends accounting practice for the preparation of local authority accounts.

Comprehensive Income and Expenditure Statement (CIES)

Statement that shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices.

Contingent asset

A potential asset that is uncertain because it depends on the outcome of a future event.

Contingent liability

A potential liability that is uncertain because it depends on the outcome of a future event.

Council tax

A domestic property tax based on capital values with a personal element (a 25% discount for single-adult households). Each property is allocated to one of eight tax bands according to its capital value.

Creditor

An individual or body to which the Authority owes money at the Balance Sheet date.

Current asset

An asset that is realisable or disposable within less than one year without disruption to services.

Current liability

A liability that is due to be settled within one year.

Current service costs

The increase in the present value of pension liabilities expected to arise from employee service in the current period.

Debtor

An individual or body that owes money to the Authority at the Balance Sheet date.

Deferred liability

An amount owed by the Authority that will be repaid over a significant period of time.

Defined benefit pension scheme

A pension scheme in which a pensioner's benefits are specified, usually relating to their length of service and either final salary or average earnings.

Deposit

Receipt held that is repayable in prescribed circumstances.

Depreciated historical cost

The valuation of fixed assets at their original cost less depreciation charged to date.

Depreciated replacement cost

Relating to fixed assets, the current replacement costs adjusted for depreciation. This method of valuation is used when it is not practical to estimate the open market value for the existing use of a specialised property.

Depreciation

The measure of the wearing out, consumption, or other reduction in the useful economic life of a fixed asset, whether arising from use, the passage of time or obsolescence through technological or other changes.

Discretionary increase in pension payments

This increase arises when an employer agrees to the early retirement of an employee other than for reasons of ill health and agrees to pay pension benefits based on more years than he or she actually worked.

Earmarked reserve

See Reserve.

Exceptional item

An item identified separately in the accounts because of its exceptional nature to make sure the presentation of the accounts is fair.

Expected credit loss

An estimate of the losses an Authority expects it will incur from financial instruments.

Expected loss allowance

The Authority is unlikely to recover some debts because something has happened since the debt was raised. An assessment of the reduction in recoverable debt is made both individually (for individually significant debts) and collectively.

Fair value

The amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's-length transaction.

Finance lease

Under this type of lease, the risks and rewards of ownership of the leased goods transfer to the lessee.

Financial instruments

Any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another.

Fixed asset

An asset that yields benefits to the Authority and the services it provides for a period of more than one year.

General Fund

The accumulated credit balance on the General Fund. It is the excess of income over expenditure in the Income and Expenditure Account after adjusting for movements to and from reserves and other non-cash items. This balance is needed as a cushion against unforeseen expenditure.

Gross book value (GBV)

The original or revalued cost of an asset before the deduction of depreciation.

Gross expenditure

The total cost of providing the Authority's services before deducting income from Government grants, or fees and charges for services.

Historical cost

The amount originally paid for a fixed asset.

Impairment loss

A loss arising from an event that significantly reduces an asset's value, such as physical damage or a fall in market value.

Internal trading account

A service within the Authority that operates on a trading basis with other parts of the Authority.

International Financial Reporting Standards (IFRS)

International accounting standards that govern the treatment and reporting of income and expenditure in an organisation's accounts.

Inventories

Goods that are acquired in advance of their use in the provision of services or their resale. At the year-end inventories are a current asset in the balance sheet and they will be charged to the CIES in the year they are consumed or sold.

Investment property

Property (land or buildings) that are held (by the owner or by the lessee under a finance lease) to earn rental income or for capital appreciation or both.

Lessee

The party that leases an asset that is owned by another party.

Lessor

The owner of an asset which is leased to another party.

Local Government Pension Scheme (LGPS)

The LGPS is a nationwide scheme for employees working in local government or working for other employers participating in the Scheme.

Long-term asset

An asset that may be held indefinitely for the provision of services or is realisable over a longer period than one year.

Long-term borrowing

A loan repayable in more than one year from the Balance Sheet date.

Long-term debtor

An individual or body that owes money to the Authority that is not due for payment within one year from the Balance Sheet date.

Minimum revenue provision (MRP)

The minimum amount (as specified in statute) which must be charged to the CIES each year and set aside as a provision for repaying external loans and meeting other credit liabilities.

Net assets

The amount by which assets exceed liabilities (same as net worth).

Net book value (NBV)

The value of an asset as recorded in the accounts. This usually equates to the net current replacement or original cost less any depreciation charged against the asset over its life to date.

Net current liabilities

The amount by which current liabilities exceed current assets.

Net worth

The amount by which assets exceed liabilities (same as net assets).

Non-ringfenced government grants

Amounts received from central Government towards funding the Authority's activities that are not required to be spent on a particular service.

Operating lease

Under this type of lease, the risks and rewards of ownership of the leased goods remain with the lessor.

Operational asset

A fixed asset held and occupied, used or consumed by the Authority in the direct delivery of services.

Past service cost

For a defined benefit pension scheme, the increase in the present value of the scheme's liabilities related to employee service from prior periods arising in the current period as a result of the introduction of, or improvement to, retirement benefits.

Payment in advance

A payment for a service due to be received in a future financial year.

Precept

The demand made by the Fire Authority on the collection funds maintained by the district councils for council taxpayers' contribution to its services.

Provisions

An estimated figure within the accounts for liabilities that are known to exist but cannot be measured accurately.

Public Works Loan Board (PWLB)

A central government agency that provides loans to local authorities at a slightly higher rate than the Government is able to borrow. In most cases, the interest rates offered are lower than local authorities can achieve in the open market.

Receipt in advance

A receipt that is attributable to a future financial year.

Related party

An organisation, body or individual that has the potential to control or significantly influence the Authority, or to be controlled or influenced by the Authority.

Reserve

The Authority's reserves fall into two categories. The 'unearmarked' reserve is the balance on the General Fund. An 'earmarked' reserve is an amount set aside in the Authority's accounts for specific purposes.

Revaluation reserve

Records unrealised net gains from asset revaluations made after 1 April 2007.

Revenue contributions to capital

The use of revenue funds to finance capital expenditure.

Revenue expenditure

The operating costs incurred by the Authority during the financial year in providing its day-to-day services. It is distinct from capital expenditure on projects that benefit the Authority over a period of more than one financial year.

Revenue expenditure funded from capital under statute (REFCUS)

Expenditure that is classified as capital expenditure under statutory provisions but does not result in the creation or enhancement of fixed assets owned by the Authority. Such expenditure incurred during the year is treated as revenue expenditure and charged to the relevant service in the CIES.

Short-term investments

An investment that is readily realisable within one year.

Specific grants

Central Government grants to finance a particular service.

Straight-line basis

Dividing a sum equally between several years.

Surplus assets

Fixed assets held by the Authority but not directly occupied, used or consumed in the delivery of services. These are assets that do not meet the criteria to be classified as either investment property or assets held for sale.

Transfer value

The value of an employee's pension rights, which can be transferred from one pension scheme to another.

Useful life

The period over which the Authority will benefit from the use of a fixed asset.

Write-off

Elimination of an asset or liability over a defined period, usually by means of charging or crediting the CIES.

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